

**MAGARENG**



**MUNICIPALITY**

# 2026/27 DRAFT FUNDING PLAN

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# Magareng Local Municipality Funding Plan

## 1. Budgeting

Priority Area	Key Dali verables Preoject	Activities	Responsible Department	Start date	End date	Outcome	Completed( Yes/ No/Partial )	Comments (Compulsory if 'Partial')
Program								
1	Reviewing budgeting process, principles and strategy as well as expenditure management systems to ensure efficient and effective service delivery in line with municipal priorities	Prepare and implement adjustment budget	CFO, Management, Budget Steering committee	1-Jul-26	2027/06/30	2025/26 Adjustment Budget Completed	Yes	
2		Review Budget Related Policies	CFO, Management, Budget Steering committee	1-Jul-26	2027/06/30	Policies Reviewed ,New policies tabled	Yes	
		Cost Containment Policy	CFO, Management, Budget Steering committee	1-Jul-26	2027/06/30	Reduction is Overtime , reduction in consultancy fees over 3 years ,catering etc.	Partial	Variance report will be submitted with this report on a monthly basis
3		Prepare and table the MTREF Budget	CFO, Management, Budget Steering committee	1-Jul-26	2027/06/30	Credible MTREF Budget	Yes	
		Linking between the IDP , SDBIP and the budget. Establish a budget steering committee	CFO, Management, Budget Steering committee	1-Jul-26	2027/06/31	Budget Committee / Steering Committee minutes	No	Budget steering committee will establishe in 2026/27.
4		Review previous budget process and determine shortcomings and improvements for the current year's budget	CFO, Management, Budget Steering committee	1-Jul-26	2027/06/30	Complete the Budget Evaluation Checklist in order to identify previous mistakes and make improvements in the budget process	Partial	Shortcoming will be addressed with Provincial Treasury monthly data strings analysis
		Review the assigned powers and Functions that would influence the 2026/27 budget allocations	CFO, Management, Budget Steering committee	1-Jul-26	2027/06/30	Minimise fund mandates that are not assigned to the municipality./ Unfunded Mandates.	Yes	Financial Delegations will be established and reviewed
6		Review whether the capital and operating budgets are supported by procurement, master and risk management plans.	CFO, Management, Budget Steering committee	1-Jul-26	2027/06/30	Both the capital and operating budgets may be under spent if not accompanied by procurement, master and risk management plans.	Partial	Procurement plans to be submitted to SCM
		Ensure that the major expenditure items ( Personnel costs, Bulk purchases & Depreciation ) of expenditure been based on substantiated figures.	CFO, Management, Budget Steering committee	1-Jul-26	2027/06/30	Not knowing the major cost drivers may result in uder budgeting / may also result in budgeting for non-priority items.	Partial	Due to the unfunded budget status expenditure have to budget as per the revenue available.
8		2026/27 Trading services budget be in a net surplus / Cost Reflective Tariffs.	CFO, Management, Budget Steering committee	1-Jul-26	2027/06/30	The municipality should build sufficient cash reserves budget for cash coverage of at least 3 months to provide a cushion in case of under collection.	No	The municipality applied for a tariff increase to NERSA that would bring the municipality closer to cost reflective tariffs and the municipality is engaged in a meter audit as well as replacement of meters to enhance revenue.
		In the event of a previous operational deficit, reduce the deficit in the 2026/27 budget for the financial cycle.	CFO, Management, Budget Steering committee	1-Jul-26	2027/06/31	Ensure positive cash flow situations are budgeted by reducing cash expenditure &/or increasing realistic cash revenue streams.	No	The municipality will develop a reduction strategy to deal deficit compared to the audited figures from the previous financial year.
10		Make sufficient provision in the budget for non-cash items such as depreciation, income foregone, debtor impariment and asset impariment and ensure that that cost items are recognised on a monthly basis.	CFO, Management, Budget Steering committee	1-Mar-26	2027/06/30	Sufficient provisions must be made for depreciation, income foregone(special limit discounts) and debtor impariment and such expenditure must be recognised on a monthly basis .	Yes	Provision is based on the 2024/2025 audited financial statements, the municipality is planning to use the Asset module on the financial system.
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## 2. Expenditure

Priority Area	Key Develirables Project	Activities	Responsible department	Start Date	End Date	Outcome	Completed(Yes/No/Partial)	Comments (Compulsory if 'Partial')
1	High overtime	Pre-authorisation of overtime,repairs to be within working hours.	Management and Municipal Manager	Jul-26	Ongoing	Reduction in overall overtime	No	Due to the age of infrastructure, the municipality is obliged to incur overtime to ensure service delivery can continue. Additionally, the following measures were put into place to reduce overtime: * That all planned overtime is capped at forty (40) hours
2	Payments of creditors	Strict controls to be introduced	Management and Municipal Manager	31-Jul-26	Ongoing	Viable repayment agreements should be negotiated and implemented. Monthly reporting on progress made on biggest creditors. Monthly reporting on ESKOM litigation	Partial	The municipality went into debt relief payment programme with Eskom and Vaalharts and is non complaint for the 2025/2026 financial year. In terms of Eskom's main account, the YTD (Jan 26) totals were as follows: Amount invoiced: R15 185 902,76 (excl VAT)
3	Cost Containment	Strict controls to be introduced	Municipal Manager	31-Jul-26	Ongoing	Viable repayment agreements should be negotiated and implemented. Monthly reporting on progress made on biggest creditors. expenditures incurred. Minimise fund mandates that are not assigned to the municipality./ Unfunded	Partial	Variance report and creditors list will be submitted on a monthly basis. The municipality's top creditors relate to more than 90% of the total creditors, which relate to mainly to bulk services and AGSA and which are interest bearing debt thus the difficut
4	Electricity Account Exceedance	Analyse the whole Eskom account,ensure that the Municipal is on correct tariff. A list of electricity meters bypassed is compiled. A project is implemented and progress reported monthly. Project will continue and monthly will reports with financial impact	Management	01-Jul-26	Ongoing	Viable repayment agreements should be negotiated and implemented. Monthly reporting on progress made on biggest creditors. Monthly reporting on ESKOM litigation	Partial	Municipality and Eskom are engaging on all outstanding matters. Additionally, the municipality has employed an external service provider for the assessment of the meters within the municipality's jurisdiction to assist with meter tempering. The municipal
6	Unauthorised, Irregular Fruitless and Wasteful Expenditure	Ensure steps have been implemented to recover the irregular expenditure from the person liable and have disciplinary steps been taken.	Municipal Manager, Corporate Services	01-Jul-26	30-Jun-27	Irregular expenditure recovered if not written off by Council.	Yes	MPAC has started with the process on addressing issues on UIF and W expenditure, the investigation for the 2024/2025 are underway.
7		Develop and implement mitigating controls for unauthorised, irregular, and wasteful expenditure.	Municipal Manager, Corporate Services, CFO	01-Jul-26	30-Jun-27	Unauthorised, Irregular, Fruitless and Wasteful ( UIF & W) Expenditure Policy. Updated UIF and W register	Yes	UIF and W expenditure reduction plan has been adopted the implementation remains challenging as the municipality financial constrains forces the municipality incur these expenditure in some cases. MPAC is functional Training was given to them by Provin
8	Third Party Payments	Ensure that the municipality comply with all tax,levy,pension,medical aid,audit fees and other statutory commitments.	Municipal Manager and CFO	01-Jul-26	30-Jun-27	Prescribe procedures for the making of such payments within the permitted time; and Ensure that appropriate members are designated for performing such procedures ; - scope the requirements of the audit with the Auditor General prior to the audit.	Partial	Due to the municipal financial constraints the municipality pays the Pension when the Equitable Share is received and when government department settle their debtors bills.
9	Unforeseen and unvoidable expenditure	Ensure the mayor authorise in writing, all unforeseen and unvoidable expenditure emergency and expectional circumstances	Mayor	01-Jul-26	30-Jun-27	Effective budgetacy Controls.Only the mayor may authorise expenditure incurred in emergency and exceptional circumstances.	Partial	Will be implemented if such circumstances occur

### 3. Customer care

Priority Area	Key Deliverables	Project	Activities	Responsible Department	Start Date	End Date	Outcome	Completed (Yes/No/Partial)	Comments (Compulsory if partial)
Program 4 Customer Management									
1	Enhance levels of customer care increase responsiveness to consumer billing and other queries		Improve community access points and turnaround response time Introduction of alternative means of communicating, e.g online platforms	Finance Corporate	Jul-26	Ongoing	Accessible complete service points. Online Platforms	Partial	Municipality uses notices and facebook as tools to communicate to the community; A complaints register has been developed to expedite reporting of customer complaints
2	Enhance levels of customer care increase responsiveness to consumer billing and other queries		Improve community access points and turnaround response time by digitizing reporting and job cards( Google- Forms and Sheets)Link with Owner accounts Introduction of alternative	Finance Corporate	Jul-26	Ongoing	Accessible complete service points. Online Platforms	Partial	Municipality uses notices and facebook as tools to communicate to the community. G-sheets and G- Forms to record enquiries

### 4. Revenue Management

Priority Area	Key Develirables Project	Activities	Responsible department	Start Date	End Date	Outcome	Completed(Yes/No/Partial)	Comments (Compulsory if 'partial)
<b>Program Revenue Management</b>								
1	Review revenue enhancement management systems to maximise revenue generation possibilities and improve revenue performance	Perform debt audit and perform write-off in line with relevant policies Establishment of a "property rates team" to investigate properties that are under valued and all of the current disputes.	Management,income department	Jul-26	Ongoing	Revenue enhancement assesment,report . Results to be presented to Council.	Partial	Revenue enhancement committee for 2026/2027 to be appointed and have monthly meetings, where write off's are to be discussed, Technical involvement on the metering, new valuation roll are currently published for the public.meter replace and meter audits,
2		Accurate readings on actual usage	Installation of pre-paid meters Attend to indigents who exceed 6 kj consumption and are in arrears.Roll out project to repair leaks beyond the water meters.	Jul-26	Ongoing	Improvement of outstanding debt ams	Partial	Process of installation of prepaid meters has started with the appointed service provider. Monthly reporting on progress and link to debtors
3		Inaccurate readings of bypassing of meters	Audit of meters Monthly monitoring of actions excuted on water meters reported to Technical Department for repair or replacement. Roll out	01-Jul-26	Ongoing	Reduction of inaccurate	Partial	Process of installation of prepaid meters has started with the appointed service provider. Monthly reporting on progress and link to debtors. Automatic readings for LPU's.
4		Review of tariffs to ensure that they are cost reflective,gradually introducing alternative structure within the current tariffs.	Finance department,CFO, Service Department.	01-Jul-26	Ongoing	Improvemet in revenue	Partial	To be part of TOR for Revenue Enhancement Committee. quarterly Reporting. Check meters for electricity and water supply by Eskom and Vaalharts will provide the municipality with accurate data.

Priority Area	Key Develirables Project	Activities	Responsible department	Start Date	End Date	Outcome	Completed(Yes/No/Partial)	Comments (Compulsory if 'partial)
<b>Program Revenue Management</b>								
5	<b>Low collection rates</b>	Improve collection rate by providing capacity to the Credit control department. Installing of pre-paid water meters.	Finance department, Service Department	01-Jul-26	Ongoing	Improvement in revenue	<b>Partial</b>	Process of installation of prepaid meters has started with the appointed service provider. Monthly reporting on progress and link to debtors
6	<b>Councillor participation</b>	Councillors to encourage community to pay for services	Mayor, Speaker	01-Jul-26	Ongoing	Informed community	<b>Partial</b>	Ward meeting and revenue enhancement and indigent drive to be held by concillors to encourage customer to pay the municipality
7		Regular information sharing to the community	Mayor, Speaker				<b>Partial</b>	Through notices, mayoral imbizo's, council meets the people and budget/ IDP public participations.
8	<b>Long term debtor arrangements</b>	Credit control to be implemented vigorous.	Income Department, Management, Excutive Committee	01-Jul-22	Ongoing	Improved Cash flow	<b>Partial</b>	Revenue enhancement committee for 2026/2027 to be appointed and have monthly meetings, where collection rates are to be discussed, Technical and Community services involvement on the level of service,
9			Process of writing off interest of older accounts and collecting monies from the community in line with the applicable legislation.				<b>Partial</b>	Settlement offers for interest already on policy. Make known to customers
10	<b>Distribution losses</b>	Electricity and water losses action plans be developed and implemented for both water and electricity.	Municipal Manager, Technical Department	01-Jul-27	30-Jun-27	Reduction in distribuion losses	<b>Partial</b>	Bulk meters are installed to be able to read correct losses. To be discussed by Revenue enhancement committee.
11	<b>Unknown Deposit</b>	Develop and implement documented and approved procedure in a policy for the handling of unknown deposits.	CFO, management	01-Jul-26	30-Jun-27	Reduction in unknoen deposits	<b>Partial</b>	Policy in place Monthly Recon, report on progress of unallocated
12	<b>Property rates</b>	Ensure the Valuation roll reconcills to the "financial systems" property valuations on a monthly basis	CFO, Revenue Unit	01-Jul-26	30-Jun-27	Identify any difference between the Valuations Roll and the financial systems with properties being incorrectly billed or excluded for billing.	<b>Partial</b>	Process underway
13		Ensure the provision and associated planning made for the need to value properties within the municipal area on a basis to ensure that rateable values do not prevail for longer than 4 years(General Valuation)	CFO, Revenue Unit	01-Jul-26	30-Jun-27	Determine the specified timing and requirements highlighted in the MPRA, schedule requirements, allocate resources and critically monitor progress to ensure timeous adoption and incorporation into the budgeting process and billing systems.	<b>Partial</b>	Process underway
14		Ensure a Supplementary Valuation Roll complied at least once a year	Municipal Manager, CFO, Revenue Unit.	01-Jul-26	30-Jun-27	A supplementary Valuation Roll should be made at least every year to address any changes, corrections or errors.	<b>Partial</b>	Process underway

## 5. Cash Management

Priority Area	Key Deliverables Project	Activities	Responsible Department	Start Date	End Date	Outcome	Completed (Yes/No/Partial)	Comments (Comp if 'partial)
Program 5 Cash								
1	Review cash and debt management strategies and practices	Monthly Budget Steering Committee meetings	Executive Committee	Jul-26	Ongoing	Improve Cash Flow	Partial	Municipality does not have a steering committee, will be appointed in the 2026/2027 financial year
2	Cash Flow	Daily cash flow management. Weekly reports on all cash received for the week per service point. Exploring in	Finance department, Management	Jul-26	Ongoing	Improve Cash Flow	Partial	Bank reconciliations as well as daily cash flow management are done monthly
3		Perform Regular (weekly and monthly) cash flow analysis and projections for the remainder of the year	CFO, Accountant	01-Jul-26	Ongoing	Improve Cash Flow	Partial	Bank reconciliations as well as daily cash flow management are done monthly

## 6. Financial Controls

Priority Area	Key Deliverables Project	Activities	Responsible Department	Start Date	End Date	Outcome	Completed (Yes/No/Partial)	Comments (Comp if 'partial)
Program 6								
1	Review internal controls and delegations regarding financial management	Draft audit plan(OPCAR) Monitoring of action plan Reporting of achievements	Finance department, CFO, Internal Audit	Jul-26	Ongoing	Audit action plan addressing all audit findings	Partial	The Municipal Audit Action Plan is currently being implemented with the assistance of Provincial Treasury. In addition the Audit Action Plan has also been integrated onto the National Treasury Portal
2	Municipal Standard Chart of Accounts (mSCOA)	Raise and address challenges with service providers and users	All	Jul-26	Ongoing	Improve Cash Flow	Partial	SLA and deliverables
		Review Service level agreement of system vendor on license and maintenance fees	Municipal Manager	Jul-26	Ongoing		Partial	SLA and deliverables
3	Standard Operating Procedures ( SOP)	SOP's to be customised to relevant section	Municipal Manager	Jul-26	Ongoing	Improve Cash Flow	Partial	Treasury SOPs to be customised

## 7. Institutional Stabilization

Priority Area	Key Deliverables Project	Activities	Responsible Department	Start Date	End Date	Outcome	Completed (Yes/ No/ Partial )	Comments (Compulsory if 'Partial')
<b>Program 9 Institutional</b>								
1	Stability in council, fill management vacancies, conduct organisational redesign, compile all job descriptions and have a job evaluations done	Review the organisational structure and place staff in accordance with newly approved organogram	Municipal Manager	Jul-26	ongoing	Approved organogram	Partial	Senior management positions are advertised and the recruitment and selection process will be finalised in 2026/27 financial year.
2	Performance Management System (PMS)	Implementation of performance management systems and implementation of consequence management systems	PM, CFO, Municipal Manager	Jul-26	ongoing	Functional PMS	Partial	Performance management system active. HOD's report on a quarterly basis.
3	Training	Training of councillors and officials	Corporate Manager, Municipal Manager	Jul-26	ongoing	Training schedule	Partial	3.1 Enroll Interns and Line Manager for Municipal Finance Management Programme as per regulations. 3.2 Appoint a service provider to provide training to the Health and Safety Committee. 3.3 Enroll Water Process Controllers for Training in order t

## 8. Supply Chain Management

Priority Area	Key Deliverables Project	Activities	Responsible Department	Start Date	End Date	Outcome	Completed (Yes/ No/ Partial )	Comments (Compulsory if 'Partial')
<b>Program 8 Supply Chain Management</b>								
1	Review governance practices in the supply chain practices and implement proper controls and risk management practices	Implement legislation as applicable. Monthly reports as required. Monthly reports to staff reminding them of the SCM processes and all the risk involved by not adhering to the applicable legislation	SCM	Jul-26	ongoing	Reduction in UIF & W register	Partial	SCM implementation is done on a quarterly basis to the Finance Committee and also reported to PT on a Quarterly basis as well on e-monitor
2	Irregular expenditure	Monthly monitoring and reporting of irregular expenditure. Regular reporting and advising Senior Managers on processes that might result in Irregular Expenditure	SCM, CFO, Municipal Manager	Jul-26	ongoing	Reduction in irregular expenditure	Partial	The register for irregular expenditure is utilised to report irregular expenditure on a monthly basis. All irregular expenditure is reported to the Finance Committee on a Quarterly basis and the registers are submitted by the Municipal Manager to MPAC com
3	Investigations	Appropriately investigate all allegations of corruption, improper conduct or failure to comply with the SCM system	Corporate Services, Municipal Manager	Jul-26	Ongoing	Avoidance of a culture of abuse of the SCM system.	Partial	MPAC investigations are underway as registers have been submitted
4	Report and evaluation by SCM Unit	SCM Unit to review, evaluate and report all high value consultancy services to avoid consultancy dependency, without creating capacity	SCM Unit	Jul-26	Ongoing	SCM Unit should investigate and report all abnormal or unusual procurement.	Partial	Consultants are mainly appointed for Capital Projects, & AFS & Fixed assets
5		SCM Unit to review, evaluate and report all contracts with a significant number of variation orders or extensions	SCM Unit	Jul-26	ongoing	Avoidance of cash flow challenges that may arise in the institution due to incomplete	Partial	Detailed reports are compiled by the appointed consultants as well as the Technical Department

## 9. Asset Management

Priority Area	Key Deliverables Project	Activities	Responsible Department	Start Date	End Date	Outcome	Completed (Yes/ No/ Partial)	Comments (Compulsory if 'Partial')
<b>Program 7 Asset Management</b>								
1	Implementing asset management through an integrated infrastructure and asset management plan	Review and update asset register	All	Jul-26	ongoing	FAR with reviewed useful lives	Partial	An updated Asset register is in place and has been audited. The municipality has reviewed the asset management policy and is underway for council approval
2		Perform assessment of the useful life of all infrastructure assets and GPS reference	Technical Department	Jul-26	Ongoing	FAR with reviewed useful lives	Partial	This has been successfully managed by the help of consultants
3	Asset Management Strategy	Develop a asset management strategy with detailed plans for the acquisitions, and replacements, operation & maintenance and disposals in terms of policies. Must include funding sources (Particularly infrastructure assets)	Finance & Technical Department	Jul-26	Yearly	Asset Management Strategy	No	The municipality has reviewed the asset management policy and is underway for council approval, however no asset management strategy is in place.
5	Short Term Insurance Policy	Review short term insurance policy every 3/4 years	Management	Jul-26	ongoing	Reduction in premiums for assets that depreciates yearly	Yes	The municipality has an appointed service provider for short-term insurance
6	Asset Management Unit	Appointment of Asset Unit	Management	Jul-26	ongoing	Accountable officials, monthly reconciliations, monthly monitoring of assets	Partial	Only one official is accountable for assets together with the help of appointed consultants

## 10. Accounting IT & Data Management

Priority Area	Key Deliverables Project	Activities	Responsible Department	Start Date	End Date	Outcome	Completed (Yes/ No/ Partial)	Comments (Compulsory if 'Partial')
<b>Program 10 Accounting IT and data management</b>								
1	Review IT infrastructure and implement accounting and budget reforms	Review IT infrastructure and develop and implement infrastructure replacement policy. Introducing of new IT innovations to help generate income	ICT, Corporate Manager, Finance Department	Jul-26	Ongoing	Improve revenue and compliance and also reduce audit queries on IT related matters	Partial	Develop an audit action plan to address IT related queries. To further review IT Infrastructure policies to ensure compliance and revenue related strategies.

## 11. Liability Management

Priority Area	Key Deliverables	Project	Activities	Responsible Department	Start Date	End Date	Outcome	Completed (Yes/ No/ Partial)	Comments (Comp if 'partial)
Program 11- Liability Management									
1	Review all liabilities current and non-current and devise a strategy to meet obligations in a timely manner in accordance with legislative requirements		Review and calculate short term liability	Finance CFO	Jul-26	ongoing	Short term liability position determined and cash flow requirements set for MTREF	Partial	The Municipality has a register in place to assess all creditors in line to meet obligations in a timely manner
2	Documented policies and procedures		Develop documented policies and procedures to handle legal matters	Corporate Services	Jul-26	Jun-27	Documented Policies and procedures for legal and litigation matters	Partial	As at 25 March 2026, the BTO related policies were currently under review to be tabled to council before end of the 3rd Quarter. The policies are reviewed and develop by municipal officials
3	Incident register		Establish and maintain an incident and Safety register.	Corporate Services	Jul-26	Ongoing	Incident and safety register	No	The Municipality does not have an established incident and safety register
4	Insurance Matters		Identify an official to deal with insurance matters and report on a monthly basis	Management	Jul-26	Ongoing	Familiarise the Asset Officer on issues contained in the Insurance contract	Yes	The Asset Manager is in charge of all insurance related matters

## 12. Alternative means of Collecting Revenue & Reducing Expenditure

Priority Area	Key Deliverables	Project	Activities	Responsible Department	Start Date	End Date	Outcome	Completed (Yes/No/Partial)	Comments (Comp if 'partial)
<b>Program 12- Alternative Means of collecting revenue and reducing expenditure</b>									
1	Review Income/Expenditure and Debtors/Creditors and Asset/Liabilities		Submitting bill to all other municipalities the municipality supply a service to. Monthly reporting on secondary service the municipality supply such as, traffic, libraries, sport, parks and commonage. Exploring alternative means of distributing accounts.	Management	26-Jul	Ongoing	Short term liability position determined and cash flow requirements set for MTREF	Partial	Reprting to the department of sports, arts and culture for Library grant and the shortfall in maintaining the Library. Install speed cameras and renovating testing station to boost cash flow for traffic related activities.
2	Acquiring new Fleet		Tender process to acquire new fleet	Management	26-Jul	Ongoing	Acquiring fleet over 5 year period instead of 3 years, it will results in monthly cash savings as well as municipality owning the fleet after 5 years	Partial	In consultation with the municipal banker to buy cars through a lease process.
3	Smart Bulk Metering		Implementing smart bulk meters	Management	26-Jul	Ongoing	Correct invoices from Bulk Service providers	Yes	
5	Outstanding Debt - Vaalharts Water		The municipality to conduct study into the credibility of old outstanding debt.Using current data to calculate unbilled years. Drafting SLA to ensure Vaalharts Water starts to pay their monthly accounts	Management	26-Jul	Ongoing	Municipality debt to be lowered	No	
6	Outstanding Debt - Eskom		The municipality to conduct study into the credibility of old outstanding debt.Calculate wheeling agreement rand value against the amount Eskom claims was deducted monthly. Apply for NMD. Apply for the Debt Relief as per Circular 124	Management	26-Jul	Ongoing	Municipality debt to be lowered	No	
8	Selling of Obsolete Assets		Asset Verification on all obsolete assets and drafting a list for Council to approve. Appointing an auctioneer so sell off obsolete assets.	Management	26-Jul	Ongoing	Asset register is corrected and additional revenue for the municipality	Yes	
9	Pre-Paid Water and Electricity Meters		Municipality to source meters	Management	26-Jul	Ongoing	Stable revenue stream	Partial	The municipality acquired and installed 208 for pre-paid electricity and 111 pre-paid water meters.