

MAGARENG



MUNICIPALITY

FINAL BUDGET OF
MARAGENG
LOCAL
MUNICIPALITY

2025/2026 TO 2027/2028
MEDIUM TERM REVENUE AND EXPENDITURE
FORECASTS

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Abbreviations and Acronyms

CFO	Chief Financial Officer
CM	Municipal Manager
CPI	Consumer Price Index
CRRF	Capital Replacement Reserve Fund
DBSA	Development Bank of South Africa
DoRA	Division of Revenue Act
DWA	Department of Water Affairs
EE	Employment Equity
EM	Executive Mayor
FBS	Free basic services
GAMAP	Generally Accepted Municipal Accounting Practice
GDP	Gross domestic product
GFS	Government Financial Statistics
GRAP	General Recognised Accounting Practice
HR	Human Resources
IDP	Integrated Development Strategy
IT	Information Technology
kℓ	kilolitre
km	kilometre
KPA	Key Performance Area
KPI	Key Performance Indicator
kWh	kilowatt
ℓ	litre
LED	Local Economic Development
MEC	Member of the Executive Committee
MFMA	Municipal Financial Management Act Programme
MIG	Municipal Infrastructure Grant
MMC	Member of Mayoral Committee
MPRA	Municipal Properties Rates Act
MSA	Municipal Systems Act
MTEF	Medium-term Expenditure Framework
MTREF	Medium-term Revenue and Expenditure Framework
NERSA	National Energy Regulator South Africa
NGO	Non-Governmental organisations
NKPIs	National Key Performance Indicators
PMS	Performance Management System
PPE	Property Plant and Equipment
SALGA	South African Local Government Association
SDBIP	Service Delivery Budget Implementation Plan
SMME	Small Micro and Medium Enterpri

Part 1 – FINAL BUDGET

1.1 Mayors Speech

TABLING OF THE 2025/2026 INTEGRATED DEVELOPMENT PLAN (IDP) AND MEDIUM-TERM REVENUE AND EXPENDITURE FRAMEWORK (MTREF) BUDGET MAGARENG COUNCIL CHAMBER 29th MARCH 2025

Honourable Speaker, it is my honor to present to you the budget for the 2025/26 financial year. This is our fourth budget for the current council and comes after ground breaking National and Provincial elections of 29 May 2024. Indeed, it is a great feeling of pride to have seen the maturity of our democracy. The May 2024 elections was a significant milestone in the history of our country. It is therefore incumbent on us to ensure that we mobilize our communities to take collective ownership of our democracy.

Honourable Speaker, what this Council has been striving for the past 4 years is to improve the living conditions of Magareng's residents through the development of new infrastructure. The municipality continues to plan its service delivery programmes on the foundation based on consultation with all stakeholders as guided by the founding principles of continuous mobilization of resources, to inform, to educate and to empower its communities.

Honourable Speaker, as is the norm with our budget process, community participation and engagement has been placed at the heart of all our activities. Public participation has been undertaken in all wards. The public participation meetings were rigorous, robust and fruitful. All what our communities want is the

provision of basic services in a sustainable manner for the benefit of current users and the future. We explained that the needs in infrastructure development far exceeds the financial resources required or budget that is available to deal with all at once. More importantly, we emphasized the need for communities to pay their municipal accounts!

Honourable Speaker, what was evident during the public participation process was that our communities require **JOBS!** This is against a very difficult and tough economic climate prevalent in South Africa. During the May 2025 Budget speech by Minister of Finance, Mr Enoch Godongwana, the minister indicated that the real GDP growth for South Africa is forecasted at 1.4% in 2025. Similarly, MFMA Circular 130 states that the GDP growth is expected to average 1.8% from 2025 to 2027.

Honorable Speaker, this marginal growth in the economy clearly demonstrates our South African economy is struggling and under severe constraints. For Magareng municipality this tough economic outlook directly threatens our REVENUE. A weaker economic growth means that households will likely struggle to pay municipal accounts which will impact negatively on our revenue.

Honorable Speaker, this compels us to make tough and difficult choices in the budget process. As we are forced to tighten the belt to the bone. We must set priorities that would tackle the most of fundamental needs in the municipality. We must reduce travelling for meetings, reduce overtime, reduce catering amongst other things. We must encourage the attendance of meetings through virtual platforms.

Most critically, our sharp focus will be on the provision of potable water. As a municipality we are intentional about this, that why all the DORA infrastructure

conditional grants i.e., Water Services Infrastructure Grant (WSIG), Municipal Infrastructure Grant (MIG) & Regional Bulk Infrastructure Grant (RBIG) for Magareng are used and directed to water problems/issues.

Honorable Speaker, perhaps it is pertinent to state that through the **Expanded Public Works Programme (EPWP)** the municipality has managed to create 60 work opportunities in the 2024/25 financial year and our target for 2025/26 is 100 work opportunities. The 100 FTE will be created through maintenance of municipal infrastructure. Another, significant job creation initiative is the **Greening and Cleaning Programme** of the **Department of Forestry, Fisheries and the Environment** where in the 2023/24, there was **743** work opportunities created, in the current financial year (2024/25) there was no work opportunities, however for the 2025/26, there will be **250** work opportunities created.

Honorable Speaker, it is important to note that we inherited many problems of the past. From uncompleted projects to poor planning and in some instances no planning at all. We are in a better position now as we know our problems, we have quantified them, we know who will fund them and when they will be completed.

Honorable Speaker, we have had successes during this term of office in terms of infrastructure development:

- We completed the 1.7km bulk water supply pipeline project
- We constructed a 900m Concrete Palisade Fence around the Waste Water Treatment Works
- We procured of two (2) Bakkies and one (1) Sedan
- We procured a 16 000 litter Honeysucker sewer truck
- We procured Self Priming Centrifugal Pump complete with eradicator solid management system mounted on a mobile trailer

- We procured High Velocity Sewer cleaning machine complete with auxillary fittings
- We Upgradied the Ikhutseng Sporting Facility – Phase 2
- We constructed a New Internal Water Reticulation in Ditshotshwaneng, Rabaki, Rabaki (Zone A) & Sonderwater for about **1155 households**
- We are Upgrading the Internal Water Reticulation Network in Chris Hani, Richblock and Las Vegas in Ikhutseng Township - Phase 1 & 2 for about **999 households**
- We have been appointed as an implementing agent by the Department of Water and Sanitation to finalize the feasibility study to relocate the current sewer plant. This is significant progress and will be one of our biggest projects as a municipality once funding is approved.

Honorable Speaker, we have had successes during this term of office in terms of BTO office:

- We procured a new financial management system (Solar)
- We have a new vending service provider for prepaid electricity and water sales

Honorable Speaker, we have also benefitted greatly from Frances Baard District Municipality, as the district has donated critical service delivery machines:

- Mitsubishi Grader
- New 6 cubic tipper truck
- Hoffman Link-it 100 KVA electric standby generator
- Nissan NP300 Hardbody Bakkie
- Nissan NP200 Hardbody Bakkie
- Cruiser sedan
- BULPERD Boerbull trailer/caravan

Honorable Speaker, unfortunately with successes there are also challenges and we have had our fair over the years. The Upgrade and Extension of the Warrenton Water Treatment Plant. This project has been marred by many problems some of which includes termination of poor performing contractors, legal challenges, protests by workers etc. However, we have gradually seen progress over the past final year, and I can say that we will complete this project in this term of office. We will build internal capacity to maintain our newly constructed infrastructure for the benefit of our communities.

Honourable Speaker, I must also mention that, the current council has undertaken a process to review the previous organizational structure, into workable structure that will assist the current Council to achieve their mandate. I hope all of us as a collective, political leadership, management and staff members led by the union representatives will find a common goal as far as this structure is concerned, that will work in the best interest of this organization not individuals.

Honourable Speaker, as indicated earlier, honest and robust consultations with our communities we held. This was to ensure that we have a reliable and credible Integrated Development Planning. The effort to ensure communities receive services sustainably and this should continue to improve to guarantee community involvement to a greater extent and the provision of improved services.

The consolidated top 10 priorities as established through the IDP processes are:

1. Water
2. Sanitation
3. Roads
4. Land
5. RDP Housing
6. Fibre Network

7. Health
8. Highmast lighting
9. Job creation
10. Library

Honourable Speaker, now we turn to the business of the day, as I ask your permission to allow me to take you through the budget. This is a revenue driven budget process. The major revenue streams of this 2025/26 budget remain the DORA grants, FBDM grants, and revenue from trading services.

The total budget for the 2025/26 financial year is broken down as follows:

- The total operational revenue is **R 170 489 356.00**
- The total operational expenditure is **R 197 038 599.00**
- The total capital budget is **R36 076 000.00**

There is a decrease of 129% to the capital budget of 2025/26 as compared to the budget of 2024/25 financial year (R82 482 009). This is because our conditional grants have significantly been reduced for the 2025/26 by National Treasury, there is no reasons provided for this reduction.

Honourable Speaker, it should be noted that our budget is unfunded by **R 25 549 243.00**. The municipality has developed a budget funding plan to support the municipal 2025/26 budget.

- The purpose of the budget funding plan is to supplement the municipal 2025/26 budget and to ensure that the current budget deficit is reduced to enable the municipality to have a cash funded budget through effective revenue enhancement and cost containment initiatives.
- The revenue enhancement and cost containment initiatives have been formulated based on current practices performed by other municipalities in South Africa that have yielded remarkable positive results. Conservative

estimates have been made throughout the budget funding plan to ensure that the estimated figures are not misleading. In essence, the initiatives have been aligned to the municipal financial recovery plans, revenue enhancements strategy and the 2025/26 MTREF budget.

- The initiatives are operationally extensive in nature and require all departments to work as a team to fulfil the mandate of the municipality.
- Careful consideration has been made on the planned initiatives to ensure objectivity and fairness to the community and the municipality. Socio-economic and administrative factors have, thus, been factored into the budget funding plan.
- In consideration of the above, the accounting officer has ensured that the budget funding plan is reviewed monthly to ensure the main objectives of the plan are achieved.
- Some of the proposed revenue enhancement and cost containment initiative are: reduction of overtime, reduction of travelling (encouraging virtual meetings), installing traffic cameras, amongst others.

Honourable Speaker, as indicated, the DORA and FBDM grants remains our main sources of revenue at R109 463 000, which is 64% of the total revenue. This grants significantly influence our expenditure.

The funding received from the national government are as follows:

- Equitable share – R 66 283 000
- EPWP – R 1 329 000.00
- FMG Grant – R3 000 000.00
- Provincial Treasury AFS readiness – R1 500 000.00
- FBDM O&M – R 2 500 000.00
- FBDM Finance & Revenue Enhancement -R1 000 000. 00
- Library grant – R1 250 000.00

- WSIG R10 000 000.00
- MIG – R12 641 000.00
- RBIG – R9 960 000.00

Honourable Speaker, I wish to emphasize that this budget has been formulated with the utmost care and consideration for the needs of our community that we serve, and I want to assure you that we are committed to ensuring that this budget is utilised effectively and efficiently.

I also want to encourage the administration to continue with the excellent performance on the expenditure and utilization of the conditional grants as we have observed that the municipality received re-allocation for both the WSIG and FBDM grants. The reallocation process is another tool we can utilize to speed up our capital projects.

Honourable Speaker, the financial Policies which has been reviewed and to be adopted by Council today are as follows:

- Tariff Policy;
- Unallocated deposits Policy;
- Subsistence & Travelling
- Budget Policy;
- Funding & Reserves Policy
- Consumer deposits;
- Credit Control and Debt Collection Policy;
- Revised SCM Policy
- Revised PPPFA Policy
- Property Rates Policy

- Cost Containment Policy
- UIF & WE Policy
- UIF & WE Reduction Strategy
- Indigent Policy;
- UIF & WE Action Plan
- Virement Policy;

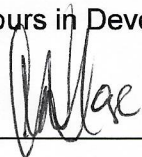
Honourable Speaker, the Municipality is geared towards holding open and honest consultations with all stakeholders. We appreciate participation by all stakeholders during various planning stages. Bold leadership and oversight must be provided to ensure that this IDP's vision and objectives are realized.

Honourable Speaker, I want to conclude by quoting the words of our first democratic president, Nelson Mandela that *"As long as poverty, injustice, and gross inequality persist in our world, none of us can truly rest."* Let us all join hands and continue in our journey to build a better and developed Magareng.

We have started and we are focused on the goal.

We are building Magareng!!!

Yours in Development!!!!



CLLR NEO MASE

MAYOR OF MAGARENG LOCAL MUNICIPALIT

1.2 Resolutions

A brief outline of the 2025/2026 Final Budget

This Budget has been prepared as a Medium-Term Expenditure Framework in strict compliance with the National Treasury framework through the lengthy budget schedule. The budget is compliant with the latest budget regulations prescribed by National Treasury MFMA Circular 130.

South Africa, although not as harshly as other parts of the world, was also negatively influenced by the global economic meltdown. The municipality as the third tier of government therefore has a responsibility to manage its public resources as efficient and effective as possible in order to ensure service delivery is done in the most cost-effective manner.

This will be done by making sure that the financial position of the municipality remains sustainable over medium term facing the current economic crisis. Therefore, special attention has been given to eliminating of all unnecessary spending on nice-to have items and non-essential activities.

It also means that we will not be deaf to the voices of our community when they call for help. Our response to the present crisis is to face the challenges before us boldly, and as a municipality united.

This municipality can only be built through a solid partnership between our social, businesses, spiritual ,political and other relevant stakeholders. We have to put self-interest aside; we have to face each other honestly and openly. Our task is to see through the challenges of economic vulnerability today to construction of a better community that is our passion and our pride. We can do entire better as a united people.

National, and (to a lesser extent) provincial government spheres set the overall strategic agenda (public policy) for local government administration and management in the country. However, the fact that the national government sets the overall mandate for municipalities does not imply that all councils will share a common vision. The circumstances pertaining in each of the 257 municipalities in the country will undoubtedly differ, and variations will therefore exist.

The following priority focus areas have been adopted by the national government as service delivery target areas (SALGA, 2004:29).

- Eradication of the bucket system;
- Provision of basic water;
- Provision of basic sanitation;
- Provision of housing;
- Provision of basic electrification; and
- Provision of roads and infrastructure

The successful attainment of the foregoing service delivery priorities is highly dependent on the ability of each individual municipality to strategically plan, budget and co-operate with other municipalities, district councils, provinces and national government departments, institutions and organs of the state, whose activities have a bearing on the municipality. Therefore, the principles of co-operative government as well as intergovernmental relations are critical determinants for measuring the ability of a municipality to discharge its mandate.

Summary of infrastructure development

The capital budget for **2025/2026** addresses improvements in the following services:

Warrenton: Bulk Water Supply in Ikhutseng (MIG)= **R 12 641 000 million.**

Water Service Infrastructure Grant (WSIG) = **R 10 000 000 million.**

Regional Bulk Infrastructure Grant (RBIG) = **R 9 960 000 million.**

This capital program is funded mainly from external grant funding namely the MIG (Municipal Infrastructure Grant), Water Service Infrastructure Grant (WSIG), and Regional Bulk Infrastructure Grant.

When the capital and operational budget was compiled, the main focus areas were the improvement of service delivery to the community and alleviation of poverty. For these reasons it was necessary to increase the service delivery in Magareng for some of our departments especially Technical Services and Community Services by filling of critical positions to fast track service delivery to our people.

Material amendments made to the Annual budget

Tariff Increases

It should be noted that the increases are not happening in a vacuum, but are part and parcel of a long-term economic development plan that will deliver a Municipality which is effectively and efficiently run, with well-maintained services and facilities. The Municipality, however, is affected by all sorts of external factors like inflation, to an extent by some national government policy decisions, the current state of non-payment as well as the unemployment and affordability demographics of the Municipality's residents.

The municipality has the interests of our residents at heart. Unfortunately, we are yet to receive a response from Nersa regarding the Cost of Supply and Revenue required tool submitted to NERSA for the new tariff. The information will be readily available as soon as the tariff application is approved. The new tariff will be implemented immediately after the approval from NERSA. For the purpose of the final budget the municipality used the 4.4 CPI on the 2024/2025 12.72% tariff approved by NERSA for bulk purchases electricity.

Percentage increase

SERVICE	2025/2026
Water	4,3%
Electricity	4,3%
Refuse	4,3%
Sewerage	4,3%
Property rates	4,3%

Indigent Relief

This budget is targeted towards enhanced service delivery. As a Municipality we are continuously ensuring improved access to free basic services and dealing with backlogs in basic infrastructure. Several measures have also been taken to make the municipal account more affordable to poorer households.

Let's look at some of the measures we already have in place: These include:

For prepaid: the first 6kl of water is free to all registered indigent households;

For prepaid: The first 50kwh of electricity is free to all registered indigent households;

For conventional: The basic charge and the first 6kl of water is free to all registered indigent households;

For conventional: The basic charge and first 50kwh of electricity is free to all registered indigent households;

Basic charges for sewage 100% subsidy;

Basic charges for refuse 100% subsidy;

Integrated Development Planning 2025/2026.

The Integrated Development Plan plays a pivotal role in informing all planning processes of the other spheres of government (District, National and Provincial) as well as all state-owned enterprises, which implies a dire need for joint and coordinated effort by these parties in the IDP development processes. The IDP was drawn up in consultation with community members, sector departments and Frances Baard District Municipality.

Our municipality still remains the coalface of service delivery of government, therefore it is our fiduciary responsibility to ensure continuous interaction with our communities, as mandated by South African Constitution, Act 108 of 1996 in order to create a better life for all and enhance the living conditions of the community and its members. We can proudly say that Magareng Local Municipality continues to work together with our communities in order to find sustainable and progressive way to fulfill their social, economic and developmental needs.

In terms of system Act 32 of 2000(chapter 5) the municipality is obliged to prepare a comprehensive document, which is the most important tool that we use to guide our planning; development and decision-making process in a municipality. After the adoption of the IDP/Budget 2025/2026 the municipality will draft a Service Delivery and Budget Implementation Plan (SDBIP) guided by the plans from the 2024/2025 IDP Review.

We hope and trust that the administration will implement the IDP/Budget accordingly and effectively. The council must do the oversight and hold the administration accountable for targets

not met. We will continue to update our community about IDP progress and our intentions as a municipality through ward councilors; ward committees and Imbizos. We urge our community to be patient with the council as some of the IDP projects will take some time before they complete especially the Upgrading of water treatment plant, Refurbishment of the Waste Water Treatment Plant Water supply in Warrenton and Upgrading of Low Voltage and Medium Voltage electrical lines.

1.3 Executive Summary

Section 16 (1) of the Municipal Finance Management Act (MFMA) stipulates that the Council of a Municipality must for each financial year approve a Final budget for the municipality before the start of the financial year. Section 16 (2) stipulate that in order to comply with subsection (1), the mayor of the municipality must table a Final Budget at the council meeting at least 30 days before the start of the budget year.

The budget takes into account the input received from various stakeholders including guidelines from National Treasury. National Treasury issued MFMA Budget Circular No 129 on 10th December 2024 and MFMA Budget Circular No. 130 on 20th March 2025 to guide the compilation of the 2025/2026 MTREF.

The final operating budget for **2025/2026** amounts to **R197 039 599 million**.

- Provision for bulk purchase of electricity amounts to **R25 000 000.00** - Eskom
- Provision for bulk purchase of water amounts to **R2 500 000.00** – Vaalharts Water
- **5%** increase in salaries for municipal staff for the purpose of the final budget as the municipality used the Collective Bargaining Agreement issued in 2023/2024 financial year.
- Provision for depreciation on assets to the amount of **R23 540 691**.
- Provision for payment of Auditor General Fees of **R 2 000 000**.
- Provision for Impairment **R31 883 069**.

Table indicating Operating expense per type

NC093 Magareng - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Expenditure											
Employee related costs	2	49 810	48 606	47 180	54 352	54 964	54 964	41 424	59 997	61 586	64 274
Remuneration of councillors		4 263	4 673	5 257	5 587	5 365	5 365	4 403	5 270	5 513	5 755
Bulk purchases - electricity	2	22 499	23 257	26 694	25 000	22 740	22 740	12 908	25 000	26 150	27 301
Inventory consumed	8	-	-	-	13 333	13 018	13 018	203	14 050	11 984	12 542
Debt impairment	3	-	-	-	17 056	31 865	31 865	27 430	31 883	33 350	34 817
Depreciation and amortisation		26 674	23 788	18 423	23 541	23 541	23 541	19 617	23 541	24 623	25 700
Interest		5 447	7 549	1 958	1 887	1 415	1 415	146	600	628	655
Contracted services		5 752	5 922	11 680	7 750	12 302	12 302	9 500	16 283	14 115	14 736
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		35 391	17 960	63 729	-	-	-	-	-	-	-
Operational costs		8 776	12 826	19 054	15 824	20 694	20 694	17 855	19 810	19 351	20 203
Losses on disposal of Assets		-	4 503	3 105	-	-	-	-	-	-	-
Other Losses		-	-	-	579	579	579	-	604	632	660
Total Expenditure		158 612	149 084	197 080	164 908	186 482	186 482	133 486	197 039	197 931	206 642

Repairs and Maintenance

According to National Treasury the norm for repairs and maintenance is **8%**. The municipality's own revenue repairs and maintenance amounts to **R5 150 000** and Frances Baard District municipality is funding the municipality with **R2 500 000** for O & M for 2025/2026 which is **4%** of operating expenditure.

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
Repairs and Maintenance by Expenditure Item	8										
Employee related costs											
Inventory Consumed (Project Maintenance)		6 373	4 422	2 719	6 042	5 082	5 082	1 824	4 500	2 092	2 184
Contracted Services		397	-	2	70	70	70	-	3 150	3 085	3 221
Operational Costs											
Total Repairs and Maintenance Expendi	9	6 770	4 422	2 722	6 112	5 152	5 152	1 824	7 650	5 177	5 405

Table indicating Operational revenue per type

The operational revenue budget for **2025/2026** amounts to **R170 489 356 million** including operation grants excluding capital grants.

There are two budget circulars that was circulated by National Treasury on how municipalities should determine the increase on tariffs as the municipality awaits NERSA's tariff approval, municipalities considered the CPI of **4.3%**, **4.6%**, and **4.4%** for 2025/2026 , 2026/2027 and 2027/2028 respectively for the municipality tariffs increase for all the services including electricity.

Property Rates: as per valuation roll implemented from 1 July 2019 tariffs are for the first 15 000 of all residential properties are exempted from being taxable, the municipality did not increase tariffs on property rates.

Transfers and subsidies' which consists of our operational grants are FMG **R3 000 000**, Equitable share **R66 238 000**, EPWP **R1 329 000**, Library Grant **R1 250 000** , FBDM O & M **R 2 500 000** , Provincial Government Audit readiness support grant **R1 500 000**, and FBDM Financial and Admin grant **R1 000 000**.

Description	Ref	2021/22 Audited Outcome	2022/23 Audited Outcome	2023/24 Audited Outcome	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework			
					Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	
Revenue												
Exchange Revenue												
Service charges - Electricity	2	15 185	13 907	14 600	18 637	18 637	18 637	15 094	19 592	20 494	21 395	
Service charges - Water	2	8 426	6 010	3 264	3 663	5 196	5 196	4 117	5 424	5 674	5 924	
Service charges - Waste Water Management	2	7 569	8 041	8 059	11 363	9 363	9 363	7 575	9 775	10 225	10 675	
Service charges - Waste Management	2	5 666	4 509	6 050	7 045	7 045	7 045	5 622	7 355	7 693	8 032	
Sale of Goods and Rendering of Services		576	517	531	773	1 171	1 171	883	1 232	1 288	1 345	
Agency services		76	-	-	-	-	-	-	-	-	-	
Interest												
Interest earned from Receivables		2 749	6 048	19 311	24 389	24 389	24 389	17 388	25 462	26 633	27 805	
Interest earned from Current and Non Current Assets		6 296	10 912	357	-	44	44	22	46	48	50	
Dividends												
Rent on Land		8	2	9	2	36	36	21	38	39	41	
Rental from Fixed Assets		4	1	6	3	149	149	9	327	342	357	
Licence and permits		-	-	-	-	-	-	-	-	-	-	
Special rating levies												
Operational Revenue		6 105	3 698	8 405	298	298	298	385	732	766	800	
Non-Exchange Revenue												
Property rates	2	11 674	12 263	12 916	14 608	14 608	14 608	11 278	15 251	15 952	16 654	
Surcharges and Taxes												
Fines, penalties and forfeits		127	586	395	586	586	586	-	612	640	668	
Licences or permits		(2 194)	(2 251)	-	-	-	-	-	-	-	-	
Transfer and subsidies - Operational		62 864	69 502	76 049	72 942	73 390	73 390	66 947	76 862	71 139	73 820	
Interest		-	-	5 986	7 146	7 146	7 146	5 832	7 781	8 139	8 498	
Fuel Levy												
Operational Revenue		-	-	208	-	-	-	-	-	-	-	
Gains on disposal of Assets		196	382	175	-	-	-	-	-	-	-	
Other Gains												
Discontinued Operations												
Total Revenue (excluding capital transfers and contri		125 327	134 129	156 319	161 455	162 058	162 058	135 173	170 489	169 073	176 063	

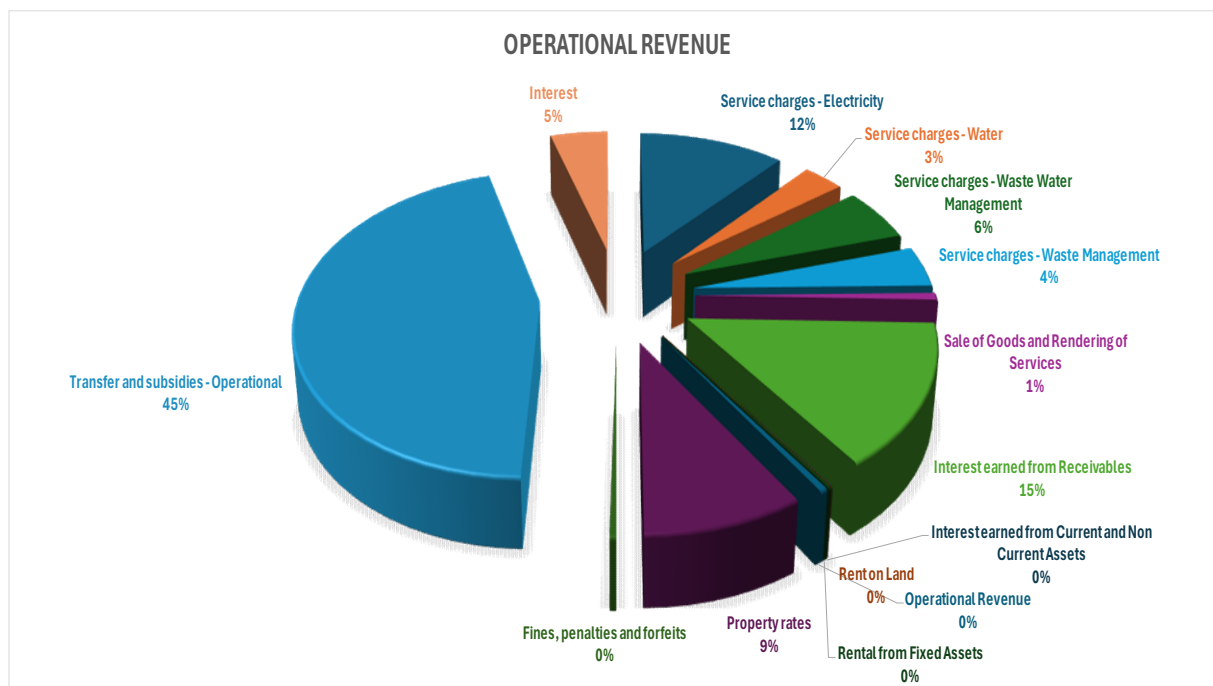


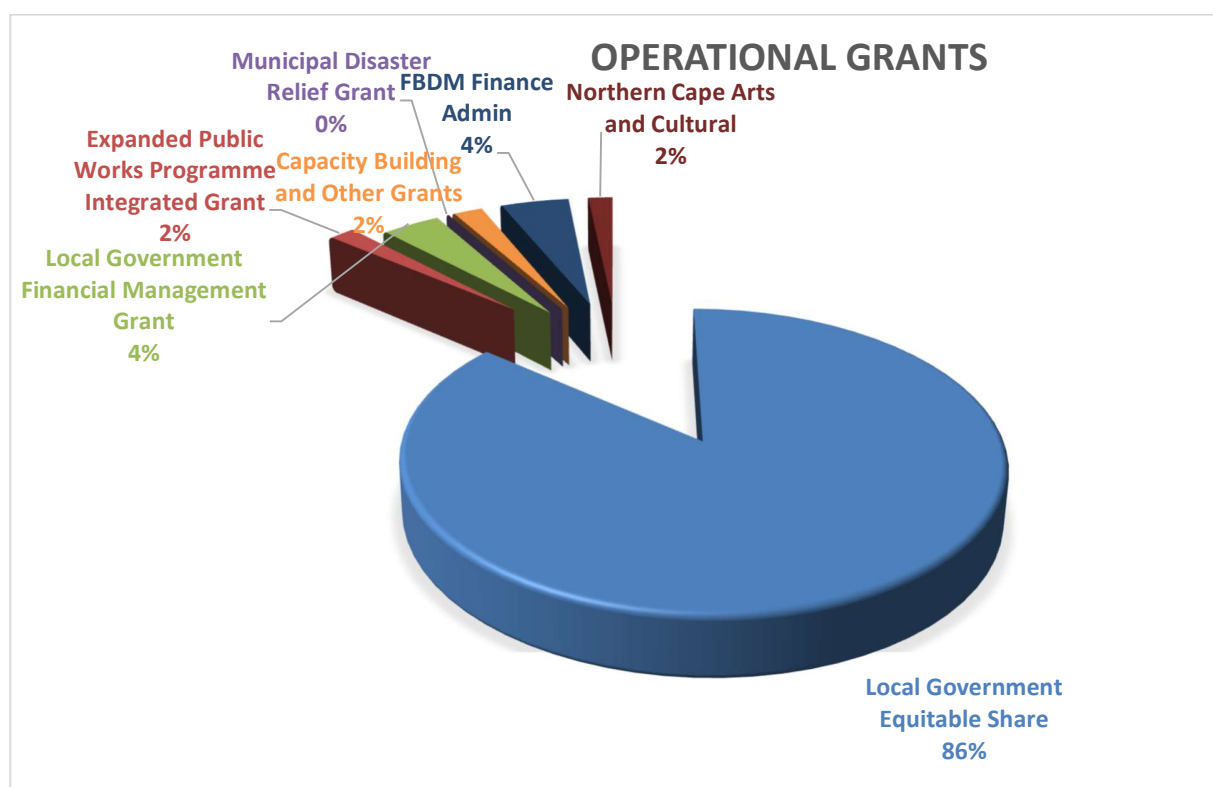
Table indicating Transfers and subsidies

Transfers and subsidies: operational Grants

Total transfers and subsidies operational grants amount to **R76 862 000 million** for 2025/2026 financial year as per the Dora, FBDM and Provincial Government grants are FMG **R3 000 000**, Equitable share **R66 238 000**, EPWP **R1 329 000**, Library Grant **R1 250 000**, FBDM O & M **R 2 500 000**, Provincial Government support grant **R1 500 000**, and FBDM Financial and Admin grant **R1 000 000**.

The allocations of the municipal operational grants are allocated as per Dora and FBDM.

Description	2025/26 Medium Term Revenue & Expenditure Framework		
	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand			
RECEIPTS:			
Operating Transfers and Grants			
National Government:	70 612 000.00	70 668 000.00	73 820 000.00
Local Government Equitable Share	66 283 000.00	67 668 000.00	70 720 000.00
Expanded Public Works Programme Integrated Grant	1 329 000.00	-	-
Local Government Financial Management Grant	3 000 000.00	3 000 000.00	3 100 000.00
Municipal Disaster Relief Grant	-	-	-
Provincial Government:	1 500 000.00	-	-
Capacity Building and Other Grants	1 500 000.00	-	-
District Municipality:	3 500 000.00	-	-
<i>Specify (Add grant description)</i>	3 500 000.00	-	-
Other grant providers:	1 250 000.00	-	-
<i>Education Training and Development Practices SETA</i>	-	-	-
<i>National Library South Africa</i>	-	-	-
<i>Northern Cape Arts and Cultural</i>	1 250 000.00	-	-
<i>Post Retirement Benefit</i>	-	-	-
Total Operating Transfers and Grants	76 862 000.00	70 668 000.00	73 820 000.00

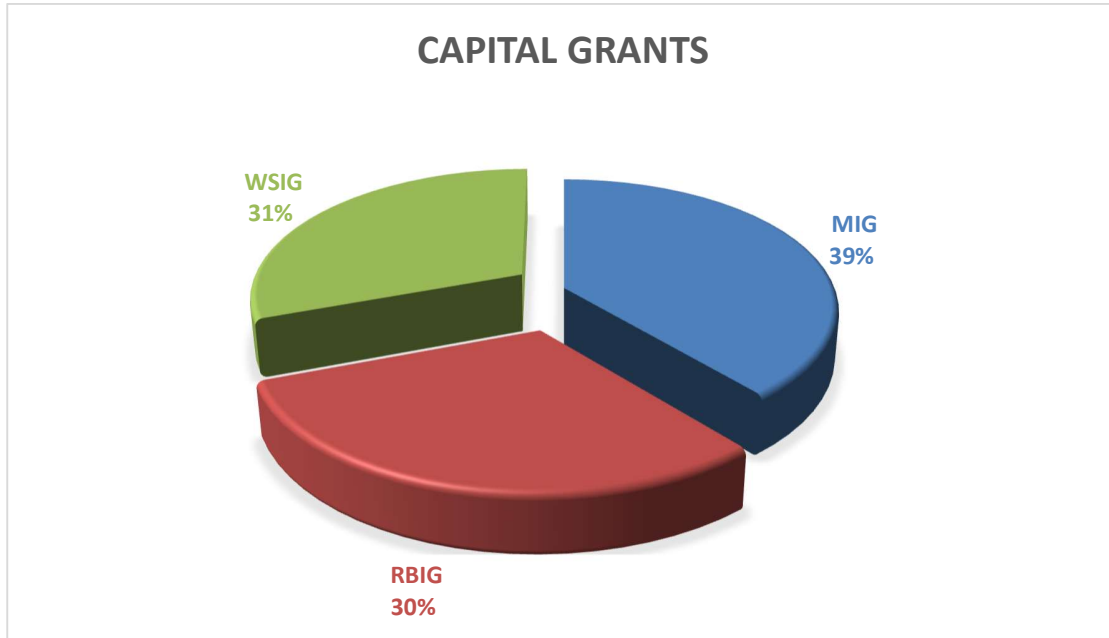


Transfers and subsidies: Capital Grants

Total transfers and subsidies capital grants amount to **R32 601 000 million** for 2025/2026 financial year. The following table gives a breakdown on capital transfers and subsidies allocated to the municipality as per the Dora.

NC093 Magareng - Supporting Table SA19 Expenditure on transfers and grants

Description	2025/26 Medium Term Revenue & Expenditure Framework		
	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand			
EXPENDITURE:			
Capital expenditure of Transfers and Grants			
National Government:	32 601 000	33 295 845	35 474 092
Integrated National Electrification Programme Grant	-	894 000	934 000
Municipal Disaster Relief Grant	-	-	-
Municipal Infrastructure Grant	12 641 000	13 209 845	13 540 092
Regional Bulk Infrastructure Grant	9 960 000	5 000 000	-
Water Services Infrastructure Grant	10 000 000	14 192 000	21 000 000
Provincial Government:	-	-	-
District Municipality:	-	-	-
<i>Specify (Add grant description)</i>	-	-	-
Other grant providers:	-	-	-
<i>Pocket Money Households (Cash)</i>	-	-	-
Total capital expenditure of Transfers and Grants	32 601 000	33 295 845	35 474 092



Annual Budget Tables

Part 2 : List of Tables

1.1 Table A1-Budget Summary

NC093 Magareng - Table A1 Budget Summary

Description	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands										
Financial Performance										
Property rates	11 674	12 263	12 916	14 608	14 608	14 608	11 278	15 251	15 952	16 654
Service charges	36 845	32 468	31 972	40 709	40 241	40 241	32 408	42 146	44 085	46 025
Investment revenue	6 296	10 912	357	-	44	44	22	46	48	50
Transfer and subsidies - Operational	62 864	69 502	76 049	72 942	73 390	73 390	66 947	76 862	70 668	73 820
Other own revenue	7 647	8 984	35 025	33 197	33 775	33 775	24 519	36 184	37 849	39 514
Total Revenue (excluding capital transfers and contributions)	125 327	134 129	156 319	161 455	162 058	162 058	135 173	170 489	168 602	176 063
Employee costs	49 810	48 606	47 180	54 352	54 964	54 964	41 424	59 997	61 586	64 274
Remuneration of councillors	4 263	4 673	5 257	5 587	5 365	5 365	4 403	5 270	5 513	5 755
Depreciation and amortisation	26 674	23 788	18 423	23 541	23 541	23 541	19 617	23 541	24 623	25 700
Interest	5 447	7 549	1 958	1 887	1 415	1 415	146	600	628	655
Inventory consumed and bulk purchases	22 499	23 257	26 694	38 333	35 758	35 758	13 111	39 050	38 134	39 843
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-
Other expenditure	49 919	41 210	97 568	41 209	65 439	65 439	54 785	68 581	67 447	70 415
Total Expenditure	158 612	149 084	197 080	164 908	186 482	186 482	133 486	197 039	197 931	206 642
Surplus/(Deficit)	(33 286)	(14 955)	(40 762)	(3 453)	(24 425)	(24 425)	1 687	(26 549)	(29 328)	(30 578)
Transfers and subsidies - capital (monetary allocations)	25 034	24 071	50 290	42 258	82 093	82 093	-	32 601	33 434	35 691
Transfers and subsidies - capital (in-kind)	3 696	1 725	4 894	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(4 556)	10 841	14 423	38 805	57 668	57 668	1 687	6 052	4 106	5 113
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(4 556)	10 841	14 423	38 805	57 668	57 668	1 687	6 052	4 106	5 113
Capital expenditure & funds sources										
Capital expenditure	25 900	25 368	51 549	42 258	82 481	82 481	48 021	36 361	37 229	39 580
Transfers recognised - capital	23 778	23 885	51 549	42 258	82 093	82 093	47 654	32 601	33 296	35 474
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	2 122	1 482	-	-	388	388	367	3 760	3 933	4 106
Total sources of capital funds	25 900	25 368	51 549	42 258	82 481	82 481	48 021	36 361	37 229	39 580
Financial position										
Total current assets	66 481	91 343	47 495	158 876	144 720	144 720	72 561	21 475	20 535	20 449
Total non current assets	376 452	453 767	480 911	395 577	419 113	419 113	509 314	516 334	540 364	570 239
Total current liabilities	307 403	325 933	309 212	383 573	373 845	373 845	383 500	306 624	322 151	341 532
Total non current liabilities	11 444	7 538	7 640	8 079	8 143	8 143	7 640	7 940	8 305	8 670
Community wealth/Equity	145 568	226 962	222 160	161 676	180 538	180 538	213 241	223 054	231 090	242 084
Cash flows										
Net cash from (used) operating	21 581	382	68 849	314 401	168 042	168 042	82 933	23 452	27 835	29 059
Net cash from (used) investing	(25 900)	(16 406)	(51 374)	(42 258)	(82 481)	(82 481)	(48 631)	(36 076)	(36 931)	(39 269)
Net cash from (used) financing	(27)	314	(14)	325	325	325	40	23	24	25
Cash/cash equivalents at the year end	2 329	(15 469)	18 194	272 537	85 955	85 955	34 341	(12 504)	(21 576)	(31 760)
Cash backing/surplus reconciliation										
Cash and investments available	242	734	1 104	63 861	21 045	21 045	7 748	(60 742)	(64 512)	(67 351)
Application of cash and investments	238 904	262 344	246 982	236 165	297 819	297 819	298 918	232 297	238 914	255 115
Balance - surplus (shortfall)	(238 662)	(261 611)	(245 878)	(172 304)	(276 775)	(276 775)	(291 170)	(293 038)	(303 426)	(322 466)
Asset management										
Asset register summary (WDV)	374 250	475 732	513 530	393 554	416 910	416 910	-	538 298	563 339	594 225
Depreciation	26 674	23 788	18 423	23 541	23 541	23 541	-	23 541	24 623	25 700
Renewal and Upgrading of Existing Assets	23 778	23 885	51 549	42 258	82 113	82 113	-	34 616	34 510	36 741
Repairs and Maintenance	6 770	4 422	2 722	6 112	5 152	5 152	-	7 650	5 177	5 405
Free services										
Cost of Free Basic Services provided	857	281	1 360	12 211	12 211	12 211	-	12 614	13 194	13 774
Revenue cost of free services provided	987	1 038	1 089	1 417	1 417	1 417	-	1 480	1 548	1 616
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

1.2 Table A2-Budgeted Financial Performance (Revenue and Expenditure by function)

Functional Classification Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue - Functional	1									
<i>Governance and administration</i>		80 717	89 770	96 186	91 756	93 011	93 011	97 779	96 470	100 757
Executive and council		54 507	59 064	65 798	66 243	66 691	66 691	67 612	67 668	70 720
Finance and administration		26 210	30 705	30 388	25 513	26 320	26 320	30 167	28 802	30 037
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		1 533	1 844	1 982	2 206	2 329	2 329	3 023	1 855	1 936
Community and social services		1 216	855	1 290	1 321	1 299	1 299	1 354	109	114
Sport and recreation		58	35	43	-	146	146	324	339	354
Public safety		258	954	649	884	884	884	1 345	1 406	1 468
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		(3 731)	6 671	176	450	450	450	450	-	-
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		(3 731)	6 671	176	450	450	450	450	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		75 538	61 640	113 159	109 302	148 361	148 361	101 838	103 288	114 281
Energy sources		15 546	13 907	19 481	21 682	21 682	21 682	22 750	23 797	25 287
Water management		44 059	31 806	48 508	35 805	72 172	72 172	38 293	33 559	34 858
Waste water management		8 985	8 390	34 601	40 008	42 700	42 700	28 468	33 038	40 676
Waste management		6 948	7 537	10 569	11 807	11 807	11 807	12 327	12 894	13 461
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	154 057	159 925	211 503	203 713	244 151	244 151	203 090	201 613	216 974
Expenditure - Functional										
<i>Governance and administration</i>		100 622	59 659	62 676	65 302	76 362	76 362	77 433	76 852	80 209
Executive and council		14 323	15 645	13 681	14 160	16 707	16 707	15 074	14 377	15 010
Finance and administration		86 298	44 014	48 995	51 142	59 655	59 655	62 359	62 474	65 199
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		12 770	18 576	13 046	14 655	15 197	15 197	16 757	17 528	18 299
Community and social services		2 526	6 737	2 427	2 958	2 971	2 971	2 467	2 580	2 694
Sport and recreation		3 390	3 475	2 898	4 855	5 270	5 270	6 712	7 021	7 330
Public safety		4 001	4 383	3 459	3 581	3 686	3 686	4 146	4 337	4 527
Housing		2 854	3 983	4 263	3 261	3 271	3 271	3 432	3 590	3 748
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		6 198	6 005	9 889	8 322	9 039	9 039	9 782	9 762	10 191
Planning and development		3 787	4 325	5 539	5 951	6 366	6 366	6 883	7 200	7 517
Road transport		2 411	1 680	4 351	2 371	2 673	2 673	2 899	2 562	2 674
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		61 720	81 488	122 074	76 629	85 884	85 884	93 067	94 992	99 166
Energy sources		26 683	23 342	55 978	38 893	39 604	39 604	42 018	43 480	45 394
Water management		24 405	27 556	37 168	18 271	21 448	21 448	24 925	24 868	25 963
Waste water management		9 482	23 711	19 276	15 817	18 632	18 632	19 993	20 231	21 116
Waste management		1 150	6 878	9 652	3 648	6 200	6 200	6 130	6 412	6 694
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	181 310	165 728	207 686	164 908	186 482	186 482	197 039	199 133	207 865
Surplus/(Deficit) for the year		(27 253)	(5 803)	3 817	38 805	57 668	57 668	6 052	2 479	9 110

1.3 Table A3-Budgeted Financial Performance by Municipal Vote

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue by Vote										
Vote 01 - Executive & Council	1	54 507	59 064	65 798	66 243	66 691	66 691	67 612	67 668	70 720
Vote 02 - Office Of The Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		-	382	175	-	-	-	-	-	-
Vote 04 - Financial Services		26 210	30 323	30 213	25 513	26 320	26 320	30 167	28 802	30 037
Vote 05 - Municipal Infrastructure		71 807	68 311	113 335	109 752	137 004	137 004	89 961	90 395	100 820
Vote 06 - Community Services		-	-	-	2 206	14 136	14 136	15 350	14 748	15 397
Vote 07 - Public Safety & Transport		1 533	1 844	1 982	-	-	-	-	-	-
Vote 08 - Sports, Arts, Parks, Culture		-	-	-	-	-	-	-	-	-
Vote 09 - Planning & Development		-	-	-	-	-	-	-	-	-
Vote 10 - Hunan Settlements		-	-	-	-	-	-	-	-	-
Vote 11 - Idp, Pms Department		-	-	-	-	-	-	-	-	-
Vote 12 - Spatial Development, Planning & Traditional Affairs		-	-	-	-	-	-	-	-	-
Vote 13 - Electricity Department		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	154 057	159 925	211 503	203 713	244 151	244 151	203 090	201 613	216 974
Expenditure by Vote to be appropriated										
Vote 01 - Executive & Council	1	11 458	12 418	12 761	11 703	13 780	13 780	12 407	11 587	12 097
Vote 02 - Office Of The Municipal Manager		1 839	658	920	2 159	2 745	2 745	2 478	2 592	2 706
Vote 03 - Corporate Services		12 037	15 075	15 141	17 241	18 215	18 215	19 293	20 180	21 068
Vote 04 - Financial Services		74 326	29 007	33 854	33 945	41 516	41 516	43 144	42 376	44 216
Vote 05 - Municipal Infrastructure		66 622	87 116	129 300	82 382	90 906	90 906	93 982	95 480	99 675
Vote 06 - Community Services		-	-	-	10 679	13 094	13 094	18 878	19 746	20 615
Vote 07 - Public Safety & Transport		9 717	14 468	8 784	587	0	0	-	-	-
Vote 08 - Sports, Arts, Parks, Culture		-	-	-	-	-	-	-	-	-
Vote 09 - Planning & Development		5 312	6 986	6 926	6 213	6 227	6 227	6 857	7 173	7 488
Vote 10 - Hunan Settlements		-	-	-	-	-	-	-	-	-
Vote 11 - Idp, Pms Department		-	-	-	-	-	-	-	-	-
Vote 12 - Spatial Development, Planning & Traditional Affairs		-	-	-	-	-	-	-	-	-
Vote 13 - Electricity Department		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	181 310	165 728	207 686	164 908	186 482	186 482	197 039	199 133	207 865
Surplus/(Deficit) for the year	2	(27 253)	(5 803)	3 817	38 805	57 668	57 668	6 052	2 479	9 110

1.4 Table A4-Budgeted Financial Performance (Revenue and Expenditure)

NC093 Magareng - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue											
Exchange Revenue											
Service charges - Electricity	2	15 185	13 907	14 600	18 637	18 637	18 637	15 094	19 592	20 494	21 395
Service charges - Water	2	8 426	6 010	3 264	3 663	5 196	5 196	4 117	5 424	5 674	5 924
Service charges - Waste Water Management	2	7 569	8 041	8 059	11 363	9 363	9 363	7 575	9 775	10 225	10 675
Service charges - Waste Management	2	5 666	4 509	6 050	7 045	7 045	7 045	5 622	7 355	7 693	8 032
Sale of Goods and Rendering of Services		576	517	531	773	1 171	1 171	883	1 232	1 288	1 345
Agency services		76	-	-	-	-	-	-	-	-	-
Interest											
Interest earned from Receivables		2 749	6 048	19 311	24 389	24 389	24 389	17 388	25 462	26 633	27 605
Interest earned from Current and Non Current Assets		6 296	10 912	357	-	44	44	22	46	48	50
Dividends											
Rent on Land		8	2	9	2	36	36	21	38	39	41
Rental from Fixed Assets		4	1	6	3	149	149	9	327	342	357
Licence and permits		-	-	-	-	-	-	-	-	-	-
Special rating levies											
Operational Revenue		6 105	3 698	8 405	298	298	298	385	732	766	800
Non-Exchange Revenue											
Property rates	2	11 674	12 263	12 916	14 608	14 608	14 608	11 278	15 251	15 952	16 654
Surcharges and Taxes											
Fines, penalties and forfeits		127	586	395	586	586	586	-	612	640	668
Licences or permits		(2 194)	(2 251)	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		62 864	69 502	76 049	72 942	73 390	73 390	66 947	76 862	70 668	73 820
Interest		-	-	5 986	7 146	7 146	7 146	5 832	7 781	8 139	8 498
Fuel Levy											
Operational Revenue		-	-	208	-	-	-	-	-	-	-
Gains on disposal of Assets		196	382	175	-	-	-	-	-	-	-
Other Gains											
Discontinued Operations											
Total Revenue (excluding capital transfers and contributions)		125 327	134 129	156 319	161 455	162 058	162 058	135 173	170 489	168 602	176 063
Expenditure											
Employee related costs	2	49 810	48 606	47 180	54 352	54 964	54 964	41 424	59 997	61 586	64 274
Remuneration of councillors		4 263	4 673	5 257	5 587	5 365	5 365	4 403	5 270	5 513	5 755
Bulk purchases - electricity	2	22 499	23 257	26 694	25 000	22 740	22 740	12 908	25 000	26 150	27 301
Inventory consumed	8	-	-	-	13 333	13 018	13 018	203	14 050	11 984	12 542
Debt impairment	3	-	-	-	17 056	31 865	31 865	27 430	31 883	33 350	34 817
Depreciation and amortisation		26 674	23 788	18 423	23 541	23 541	23 541	19 617	23 541	24 623	25 700
Interest		5 447	7 549	1 958	1 887	1 415	1 415	146	600	628	655
Contracted services		5 752	5 922	11 680	7 750	12 302	12 302	9 500	16 283	14 115	14 736
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		35 391	17 960	63 729	-	-	-	-	-	-	-
Operational costs		8 776	12 826	19 054	15 824	20 694	20 694	17 855	19 810	19 351	20 203
Losses on disposal of Assets		-	4 503	3 105	-	-	-	-	-	-	-
Other Losses		-	-	-	579	579	579	-	604	632	660
Total Expenditure		158 612	149 084	197 080	164 908	186 482	186 482	133 486	197 039	197 931	206 642
Surplus/(Deficit)		(33 286)	(14 955)	(40 762)	(3 453)	(24 425)	(24 425)	1 687	(26 549)	(29 328)	(30 578)
Transfers and subsidies - capital (monetary allocations)	6	25 034	24 071	50 290	42 258	82 093	82 093	-	32 601	33 434	35 691
Transfers and subsidies - capital (in-kind)	6	3 696	1 725	4 894	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(4 556)	10 841	14 423	38 805	57 668	57 668	1 687	6 052	4 106	5 113
Income Tax											
Surplus/(Deficit) after income tax		(4 556)	10 841	14 423	38 805	57 668	57 668	1 687	6 052	4 106	5 113
Share of Surplus/Deficit attributable to Joint Venture											
Share of Surplus/Deficit attributable to Minorities											
Surplus/(Deficit) attributable to municipality		(4 556)	10 841	14 423	38 805	57 668	57 668	1 687	6 052	4 106	5 113
Share of Surplus/Deficit attributable to Associate											
Intercompany/Parent subsidiary transactions	7										
Surplus/(Deficit) for the year	1	(4 556)	10 841	14 423	38 805	57 668	57 668	1 687	6 052	4 106	5 113

Operating Revenue Framework

For Magareng Local Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 60 per cent annual collection rate for property rates and other key service charges;
- Warrenton tariff increases as approved by the National Energy Regulator of South Africa (NERSA);
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Magareng local municipality.

Consolidated Overview of the 2025/2026 MTREF Budget.

The following budget principles informed the compilation of the 2025/2026 MTREF:

- Consumer Price Inflation (CPI) 4,3% in 2025/2026 ,2026/2027 4.6%, and 2027/2028 4.4% as stated in circular 130.
- The National Energy Regulator of South Africa (NERSA) proposed a tariff increase for Warrenton as per the cost of supply submitted by the municipality, while still awaiting the approval from NERSA the final budget was compiled with the 4.3% which is added on the 12,72% 2024/2025 approved tariff.
- The salary and wages increase of 5% for the 2025/2026 financial year as per the Collective Agreement issued in 2023/2024 financial year.
- Management aims to ensure a 60 per cent annual collection rate for property rates and other key service charges.

The following table is a high-level summary of the 2025/2026 budget and MTREF (classified per main type of operating expenditure):

A4 - Summary of revenue classified by main revenue source.

Description	2025/26 Medium Term Revenue & Expenditure Framework					
	Budget Year 2025/26		Budget Year +1 2026/27		Budget Year +2 2027/28	
R thousand						
Revenue						
Exchange Revenue						
Service charges - Electricity	19 592 282.00	11%	20 493 530.00	12%	21 395 245.00	12%
Service charges - Water	5 424 399.00	3%	5 673 924.00	3%	5 923 576.00	3%
Service charges - Waste Water Management	9 775 015.00	6%	10 224 666.00	6%	10 674 551.00	6%
Service charges - Waste Management	7 354 780.00	4%	7 693 101.00	5%	8 031 597.00	5%
Sale of Goods and Rendering of Services	1 231 625.00	1%	1 288 283.00	1%	1 344 969.00	1%
Agency services	-	0%	-	0%	-	0%
Interest		0%		0%		0%
Interest earned from Receivables	25 461 843.00	15%	26 633 090.00	16%	27 804 946.00	16%
Interest earned from Current and Non Current Assets	45 926.00	0%	48 039.00	0%	50 153.00	0%
Dividends		0%		0%		0%
Rent on Land	37 584.00	0%	39 313.00	0%	41 043.00	0%
Rental from Fixed Assets	327 205.00	0%	342 259.00	0%	357 318.00	0%
Licence and permits	-	0%	-	0%	-	0%
Special rating levies		0%		0%		0%
Operational Revenue	732 485.00	0%	766 182.00	0%	799 895.00	0%
Non-Exchange Revenue		0%		0%		0%
Property rates	15 250 626.00	9%	15 952 157.00	9%	16 654 054.00	9%
Surcharges and Taxes		0%		0%		0%
Fines, penalties and forfeits	612 124.00	0%	640 282.00	0%	668 455.00	0%
Licences or permits	-	0%	-	0%	-	0%
Transfer and subsidies - Operational	76 862 000.00	45%	71 138 700.00	42%	73 820 000.00	42%
Interest	7 781 462.00	5%	8 139 409.00	5%	8 497 543.00	5%
Total Revenue (excluding capital transfers and contri	170 489 356.00	100%	169 072 935.00	100%	176 063 345.00	100%

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from rates and services charges forms a significant percentage of the revenue basket for the Municipality. In the 2025/26 financial year, revenue from rates and services charges totaled R42 146 476 million or 25 per cent. This increases to R44 085 221 million, R46 024 969 million and the respective financial years of the MTREF. A notable trend is the increase in the total percentage revenue generated from rates and services charges which increases from 26% in 2026/27 and remained the same at 26% per cent for 2027/28. This growth can be mainly attributed to the increased share that the sale services contribute to the total revenue mix, which in turn is due to the CPI added.

Service charges- electricity is the third largest of the revenue source totaling **11 per cent** or **R19 592 282 million** this line item was increased with 4.3 % CPI which was added to the previous year approved tariff from NERSA of 12,72%. The municipality is still waiting for the tariff approval from NERSA. **Service charges – water** is the sixth largest of the revenue source total **3 per cent** or **R5 424 399 million**. **Service charges – sanitation** is the fourth largest of the revenue source totaling 6 per cent or **R9 775 015 million**, and **Service charges – refuse** – is the fifth largest of the revenue source totaling to **4 per cent** or **R7 354 780 million**.

The largest sources are transfers and subsidies which consist of our operational grants FMG **R3 000 000**, Equitable share **R66 238 000**, EPWP **R1 329 000**, Library Grant **R1 250 000** , FBDM O & M **R 2 000 000** , Provincial Government Audit readiness support grant **R1 500 000**, and FBDM Financial and Admin grant **R1 000 000**.

Our total operating grants and transfers totals **R76 862 000 million** in 2025/2026 financial year.

Operating Expenditure Framework

The Municipal's expenditure framework for the 2025/2026 budget and MTREF are informed by the following:

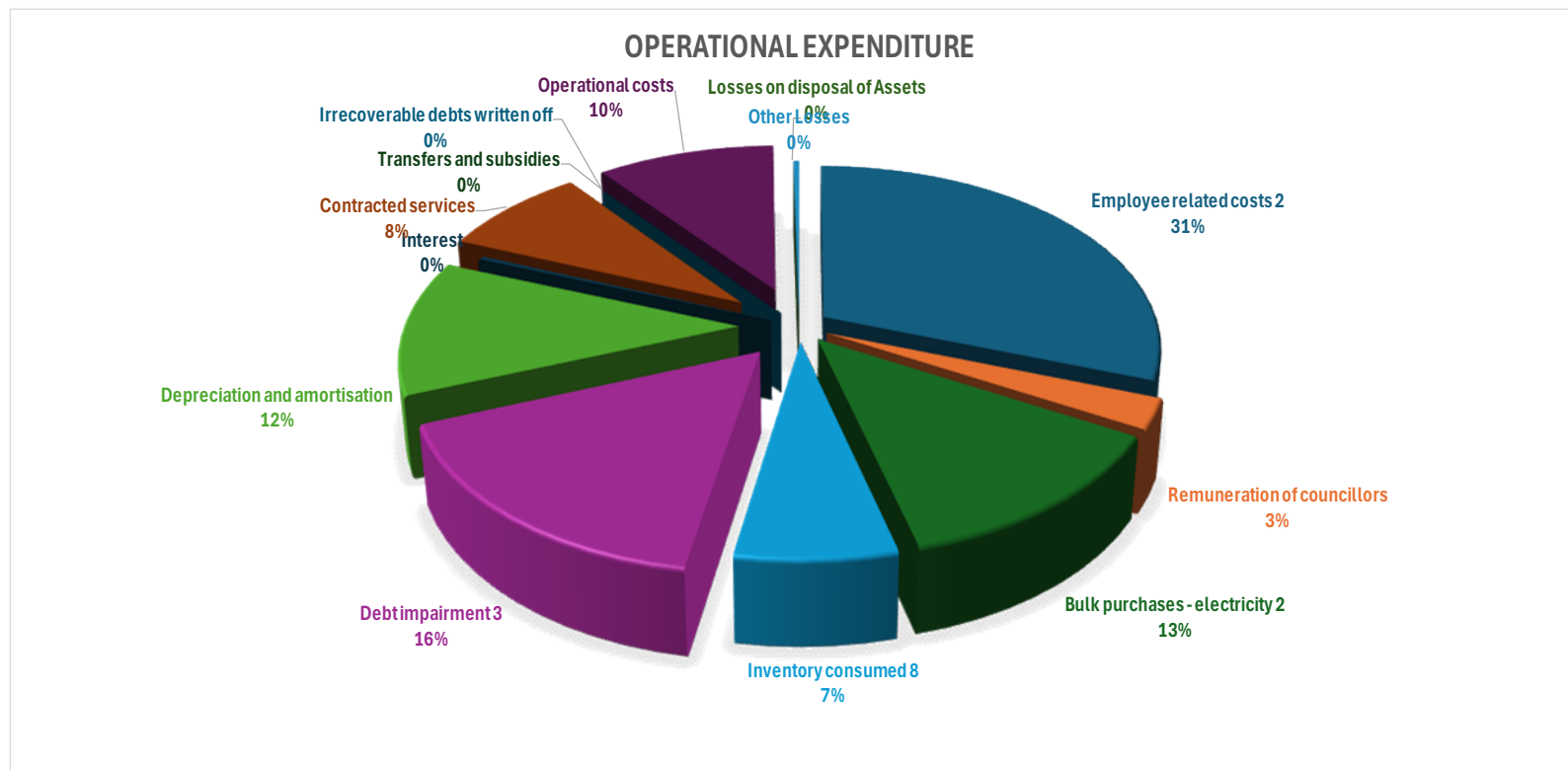
Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;

Funding of the budget over the medium-term is informed by Section 18 and 19 of the MFMA;

The following table is a high-level summary of the 2025/2026 budget and MTREF (classified per main type of operating expenditure):

A4 - Summary of operating expenditure by standard classification item

NC093 Magareng - Table A4 Budgeted Financial Performance (revenue and expenditure)							
Description	Ref	2025/26 Medium Term Revenue & Expenditure Framework					
		Budget Year 2025/26		Budget Year +1 2026/27		Budget Year +2 2027/28	
R thousand	1						
Expenditure							
Employee related costs	2	59 996 921.00	30%	62 733 852.00	32%	65 472 156.00	31%
Remuneration of councillors		5 270 268.00	3%	5 512 712.00	3%	5 755 268.00	3%
Bulk purchases - electricity	2	25 000 000.00	13%	26 150 000.00	13%	27 300 600.00	13%
Inventory consumed	8	14 050 000.00	7%	11 938 250.00	6%	12 542 157.00	6%
Debt impairment	3	31 883 069.00	16%	33 349 694.00	17%	34 817 080.00	17%
Depreciation and amortisation		23 540 691.00	12%	24 622 852.00	12%	25 699 911.00	12%
Interest		600 000.00	0%	627 600.00	0%	655 215.00	0%
Contracted services		16 283 149.00	8%	14 161 272.00	7%	14 784 381.00	7%
Transfers and subsidies		-	0%	-	0%	-	0%
Irrecoverable debts written off		-	0%	-	0%	-	0%
Operational costs		19 810 330.00	10%	19 359 284.00	10%	20 211 126.00	10%
Losses on disposal of Assets		-	0%	-	0%	-	0%
Other Losses		604 171.00	0%	631 963.00	0%	659 770.00	0%
Total Expenditure		197 038 599.00	100%	199 087 479.00	100%	207 897 664.00	100%



Employee related costs for the 2025/2026 financial year totals to **R59 996 921 million** which is equals to 31 per cent of total operating expenditure and **councilors' remuneration** amounts to **R5 270 268 million** which equals 3 per cent of the total operating expenditure. Based on the three-year collective SALGBC agreement, salary increases have been factored into this budget at a percentage increase of 5 per cent for the 2025/2026 financial year. An annual increase of 4.6 per cent has been included in 2026/2027 and 4.4 per cent in the 2027/2028 MTREF. Only critical vacancies will be prioritized within the Municipality. The outcome of this exercise was the inclusion of **R2 million** in the 2025/26 financial year relating to critical and strategically important vacancies. In addition, expenditure against overtime was significantly reduced, with provisions against this budget item only being provided for emergency services and other critical functions.

The cost associated with the remuneration of councilors is determined by the Minister of Cooperatives Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the Municipal's budget.

The provision of debt impairment was determined based on an annual collection rate of 2023/2024 as well as the Annual Financial Statement for the year and the Credit control and debt collection policy (Debt Write-off) Policy of the Municipality. For the 2024/25 financial year this amount equates to **R17 055 574 million** and increased to **R31 883 069 million** in 2025/26 , according to the Annual Financial Statements of 2023/2024 financial year debt impairment is **R63 729 369 million** due to the unfunded budget the municipality budgeted for 50% of the **R63 729 369 million** .While this expenditure is considered to be a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate of asset consumption in line with GRAP 17. Accounting standard require bringing in a range of assets previously not included in the assets register onto the register. This has resulted in a significant increase in depreciation relative to previous years.

Bulk purchases are directly informed by the purchase of electricity from Eskom and water from Vaalharts. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions.

Operational Costs comprise amongst others the purchase of fuel, diesel, materials for maintenance, cleaning materials and chemicals. In line with the municipal's repairs and maintenance plan this group of expenditure has been prioritized to ensure sustainability of the municipal's infrastructure for 2025/2026 the appropriation against this group of expenditure amounts to **R19 810 330 million**. For the two outer years growth has been limited to 4.3 per cent for 2026/2027 and 4.4 per cent for the 2027/2028 financial years.

Contracted services has been identified as a cost saving area for the Municipal. As part of the compilation of the 2025/2026 MTREF this group of expenditure was critically evaluated, and operational efficiencies were enforced. In the 2025/2026 financial year, this group of expenditure totals **R16 283 149 million**. For the two outer years growth has been limited to 4.3 per cent for 2026/2027 and 4.4 per cent for the 2027/2028 financial years.

1.5 Table A5-Budgeted Capital Expenditure by Standard Classification;

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 01 - Executive & Council		-	-	-	-	-	-	-	-	-	-
Vote 02 - Office Of The Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		-	-	-	-	368	368	367	1 210	1 266	1 321
Vote 04 - Financial Services		-	-	-	-	-	-	-	-	-	-
Vote 05 - Municipal Infrastructure		-	-	-	-	-	-	-	100	105	109
Vote 06 - Community Services		-	-	-	-	20	20	-	450	471	491
Vote 07 - Public Safety & Transport		-	-	-	-	-	-	-	-	-	-
Vote 08 - Sports, Arts, Parks, Culture		-	-	-	-	-	-	-	-	-	-
Vote 09 - Planning & Development		-	-	-	-	-	-	-	-	-	-
Vote 10 - Hunan Settlements		-	-	-	-	-	-	-	-	-	-
Vote 11 - Idp, Pms Department		-	-	-	-	-	-	-	-	-	-
Vote 12 - Spatial Development, Planning & Traditional Affairs		-	-	-	-	-	-	-	-	-	-
Vote 13 - Electricity Department		-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	388	388	367	1 760	1 841	1 922
Single-year expenditure to be appropriated	2										
Vote 01 - Executive & Council		-	-	-	-	-	-	-	-	-	-
Vote 02 - Office Of The Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		261	-	-	-	-	-	-	600	628	655
Vote 04 - Financial Services		-	-	-	-	-	-	-	-	-	-
Vote 05 - Municipal Infrastructure		25 639	25 368	51 549	42 258	82 093	82 093	47 654	33 001	33 714	35 911
Vote 06 - Community Services		-	-	-	-	-	-	-	1 000	1 046	1 092
Vote 07 - Public Safety & Transport		-	-	-	-	-	-	-	-	-	-
Vote 08 - Sports, Arts, Parks, Culture		-	-	-	-	-	-	-	-	-	-
Vote 09 - Planning & Development		-	-	-	-	-	-	-	-	-	-
Vote 10 - Hunan Settlements		-	-	-	-	-	-	-	-	-	-
Vote 11 - Idp, Pms Department		-	-	-	-	-	-	-	-	-	-
Vote 12 - Spatial Development, Planning & Traditional Affairs		-	-	-	-	-	-	-	-	-	-
Vote 13 - Electricity Department		-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		25 900	25 368	51 549	42 258	82 093	82 093	47 654	34 601	35 388	37 658
Total Capital Expenditure - Vote		25 900	25 368	51 549	42 258	82 481	82 481	48 021	36 361	37 229	39 580
Capital Expenditure - Functional											
Governance and administration		261	-	-	-	368	368	367	1 810	1 893	1 977
Executive and council		-	-	-	-	-	-	-	-	-	-
Finance and administration		261	-	-	-	368	368	367	1 810	1 893	1 977
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	-	20	20	-	1 450	1 517	1 583
Community and social services		-	-	-	-	20	20	-	300	314	328
Sport and recreation		-	-	-	-	-	-	-	1 150	1 203	1 256
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		-	-	-	-	-	-	-	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		25 639	25 368	51 549	42 258	82 093	82 093	47 654	33 101	33 819	36 020
Energy sources		207	-	-	-	-	-	-	500	1 417	1 480
Water management		24 039	23 885	34 482	22 258	57 093	57 093	28 482	22 601	18 210	13 540
Waste water management		1 394	1 482	17 067	20 000	25 000	25 000	19 172	10 000	14 192	21 000
Waste management		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	25 900	25 368	51 549	42 258	82 481	82 481	48 021	36 361	37 229	39 580
Funded by:											
National Government		16 039	23 885	36 794	42 258	80 093	80 093	47 654	32 601	33 296	35 474
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		1 180	-	-	-	2 000	2 000	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		6 559	-	14 755	-	-	-	-	-	-	-
Transfers recognised - capital	4	23 778	23 885	51 549	42 258	82 093	82 093	47 654	32 601	33 296	35 474
Borrowing	6										
Internally generated funds		2 122	1 482	-	-	388	388	367	3 760	3 933	4 106
Total Capital Funding	7	25 900	25 368	51 549	42 258	82 481	82 481	48 021	36 361	37 229	39 580

1.6 Table A6-Budgeted Financial Position

NC093 Magareng - Table A6 Budgeted Financial Position

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
ASSETS											
Current assets											
Cash and cash equivalents		242	734	1 104	63 861	21 045	21 045	7 748	(60 742)	(64 512)	(67 351)
Trade and other receivables from exchange transactions	1	7 863	23 459	(20 998)	32 176	64 926	64 926	(13 000)	20 262	21 194	22 127
Receivables from non-exchange transactions	1	5 102	8 952	1 878	16 277	16 078	16 078	13 697	14 699	15 375	16 052
Current portion of non-current receivables											
Inventory	2	164	116	121	(1 036)	(1 036)	(1 036)	(82)	(1 036)	(1 036)	(1 036)
VAT		54 920	59 352	67 344	49 413	45 569	45 569	66 160	50 562	52 888	55 215
Other current assets		(1 810)	(1 270)	(1 953)	(1 814)	(1 862)	(1 862)	(1 961)	(1 270)	(1 328)	(1 386)
Total current assets		66 481	91 343	47 495	158 876	144 720	144 720	72 561	22 475	22 581	23 620
Non current assets											
Investments											
Investment property		23 831	24 867	24 867 499.72	23 831	23 831	23 831	24 867	24 868	26 011	27 156
Property, plant and equipment	3	352 230	428 519	455 660	371 544	394 903	394 903	484 063	489 691	512 343	540 874
Biological assets											
Living and non-living resources											
Heritage assets		371	371	371	371	371	371	371	371	388	405
Intangible assets		20	10	13	10	7	7	13	213	223	232
Trade and other receivables from exchange transactions											
Non-current receivables from non-exchange transactions		0	0	0	0	0	0	0	0	0	0
Other non-current assets											
Total non current assets		376 452	453 767	480 911	395 757	419 113	419 113	509 314	515 142	538 965	568 667
TOTAL ASSETS		442 933	545 110	528 406	554 633	563 832	563 832	581 875	537 618	561 546	592 287
LIABILITIES											
Current liabilities											
Bank overdraft											
Financial liabilities		165	-	-	0	0	0	-	-	-	-
Consumer deposits	4	1 303	1 309	1 330	1 309	1 309	1 309	1 369	1 334	1 395	1 457
Trade and other payables from exchange transactions	5	258 264	284 643	273 155	347 263	325 709	325 709	266 511	266 511	280 040	297 490
Trade and other payables from non-exchange transactions		15 920	9 019	805	3 236	11 417	11 417	78 130	9 019	9 434	9 849
Provision		7 741	7 219	8 962	7 404	7 404	7 404	8 893	8 837	9 244	9 650
VAT		24 009	23 743	24 960	24 362	28 007	28 007	28 405	20 731	21 685	22 639
Other current liabilities											
Total current liabilities		307 403	325 933	309 212	383 573	373 845	373 845	383 308	306 432	321 798	341 085
Non current liabilities											
Financial liabilities	6	-	794	730	794	858	858	730	1 085	1 135	1 185
Provision	7	11 444	6 744	6 910	7 285	7 285	7 285	6 910	6 855	7 170	7 485
Long term portion of trade payables		-	-	-	-	-	-	-	-	-	-
Other non-current liabilities											
Total non current liabilities		11 444	7 538	7 640	8 079	8 143	8 143	7 640	7 940	8 305	8 670
TOTAL LIABILITIES		318 847	333 471	316 852	391 651	381 987	381 987	390 948	314 372	330 103	349 756
NET ASSETS		124 086	211 639	211 554	162 982	181 845	181 845	190 928	223 246	231 443	242 531
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	145 568	226 962	222 160	161 676	180 538	180 538	213 241	223 054	231 090	242 084
Reserves and funds	9	-	-	-	-	-	-	-	-	-	-
Other											
TOTAL COMMUNITY WEALTH/EQUITY	10	145 568	226 962	222 160	161 676	180 538	180 538	213 241	223 054	231 090	242 084

1.7 Table A7-Budgeted Cash Flow

NC093 Magareng - Table A7 Budgeted Cash Flows

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		8 124	7 365	6 993	7 742	7 742	7 742	4 546	9 150	9 571	9 992
Service charges		47 635	31 256	45 907	21 576	21 328	21 328	16 763	25 207	26 367	27 527
Other revenue		67 327	(30 573)	2 379	238 939	19 279	19 279	39 803	2 865	12 417	12 135
Transfers and Subsidies - Operational	1	7 675	67 209	65 921	72 942	73 390	73 390	69 243	76 862	70 668	73 820
Transfers and Subsidies - Capital	1	13 383	46 224	53 439	42 258	82 093	82 093	73 083	32 601	33 434	35 691
Interest		1 033	-	357	-	437	437	341	20 319	21 254	22 189
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(123 596)	(121 100)	(106 149)	(67 169)	(34 811)	(34 811)	(120 847)	(142 952)	(145 248)	(151 639)
Interest		-	-	-	(1 887)	(1 415)	(1 415)	-	(600)	(628)	(655)
Transfers and Subsidies	1	-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		21 581	382	68 849	314 401	168 042	168 042	82 933	23 452	27 835	29 059
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	175	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		(25 900)	(16 406)	(51 549)	(42 258)	(82 481)	(82 481)	(48 631)	(36 076)	(36 931)	(39 269)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(25 900)	(16 406)	(51 374)	(42 258)	(82 481)	(82 481)	(48 631)	(36 076)	(36 931)	(39 269)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	(5)	(14)	5	5	5	40	23	24	25
Payments											
Repayment of borrowing		(27)	319	-	319	319	319	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(27)	314	(14)	325	325	325	40	23	24	25
NET INCREASE/ (DECREASE) IN CASH HELD		(4 346)	(15 711)	17 461	272 467	85 886	85 886	34 341	(12 600)	(9 072)	(10 184)
Cash/cash equivalents at the year begin:	2	6 674	242	734	69	69	69	-	1 104	(11 496)	(20 568)
Cash/cash equivalents at the year end:	2	2 329	(15 469)	18 194	272 537	85 955	85 955	34 341	(11 496)	(20 568)	(30 752)

Please note that cash flow will be determined by the revenue collection rate and will be estimated and forecasted at **60%** for the **2025/2026** financial year.

1.8 Table A8-Cash Backed Reserves/ accumulated surplus reconciliation

NC093 Magareng - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Cash and investments available											
Cash/cash equivalents at the year end	1	2 329	(15 469)	18 194	272 537	85 955	85 955	34 341	(11 496)	(20 568)	(30 752)
Other current investments > 90 days		(2 087)	16 203	(17 090)	(208 676)	(64 911)	(64 911)	(26 593)	(49 245)	(43 944)	(36 598)
Non current Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		242	734	1 104	63 861	21 045	21 045	7 748	(60 742)	(64 512)	(67 351)
Application of cash and investments											
Unspent conditional transfers		15 920	9 019	805	3 236	11 417	11 417	78 130	9 019	9 434	9 849
Unspent borrowing											
Statutory requirements	2	(30 911)	(36 341)	(42 384)	(25 051)	(17 562)	(17 562)	(37 755)	(30 563)	(31 969)	(33 376)
Other working capital requirements	3	246 153	282 447	279 598	250 577	296 561	296 561	249 649	244 812	251 852	268 544
Other provisions		7 741	7 219	8 962	7 404	7 404	7 404	8 893	8 837	9 244	9 650
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		238 904	262 344	246 982	236 165	297 819	297 819	298 918	232 105	238 561	254 668
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits		(238 662)	(261 611)	(245 878)	(172 304)	(276 775)	(276 775)	(291 170)	(292 847)	(303 073)	(322 019)
Creditors transferred to Debt Relief - Non-Current portion		-	-	-	-	-	-	-	-	-	-
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Benefits		(238 662)	(261 611)	(245 878)	(172 304)	(276 775)	(276 775)	(291 170)	(292 847)	(303 073)	(322 019)

1.9 Table A9- Asset management

NC093 Magareng - Table A9 Asset Management												
R thousand	Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework			
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year 2026/27	Budget Year 2027/28	
	CAPITAL EXPENDITURE											
	Total Assets	1	2 122	1 482	-	-	368	368	1 745	2 719	2 840	-
	Roads Infrastructure		-	-	-	-	-	-	-	-	-	-
	Storm water Infrastructure		-	-	-	-	-	-	-	-	-	-
	Electrical Infrastructure		-	-	-	-	-	-	100	990	1 043	-
	Water Supply Infrastructure		-	-	-	-	-	-	-	-	-	-
	Sewerage Infrastructure		-	-	-	-	-	-	-	-	-	-
	Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	-
	Rail Infrastructure		-	-	-	-	-	-	-	-	-	-
	Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-
	Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	-
	Infrastructure		-	-	-	-	-	-	100	999	1 043	-
	Community Facilities		-	-	-	-	-	-	-	-	-	-
	Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-	-
	Community Assets		-	-	-	-	-	-	-	-	-	-
	Heritage Assets		-	-	-	-	-	-	-	-	-	-
	Revenue Generating		-	-	-	-	-	-	-	-	-	-
	Non-revenue Generating		-	-	-	-	-	-	-	-	-	-
	Investment properties		-	-	-	-	-	-	-	-	-	-
	Operational Buildings		-	-	-	-	-	-	-	-	-	-
	Housing		-	-	-	-	-	-	-	-	-	-
	Other Assets		-	-	-	-	-	-	-	-	-	-
	Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	-
	Services		-	-	-	-	-	-	-	-	-	-
	Licences and Rights		-	-	-	-	-	-	200	209	218	-
	Intangible Assets		-	-	-	-	-	-	200	209	218	-
	Computer Equipment		-	-	-	-	238	238	238	238	238	238
	Furniture and Office Equipment		-	-	-	-	-	-	600	600	600	600
	Machinery and Equipment		-	-	-	-	-	-	10	10	10	10
	Transport Assets		-	-	-	-	130	130	-	-	-	-
	Land		2 122	1 482	-	-	-	-	150	157	164	-
	Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-
	Mature		-	-	-	-	-	-	-	-	-	-
	Immature		-	-	-	-	-	-	-	-	-	-
	Living Resources		-	-	-	-	-	-	-	-	-	-
	Total Available of Existing Assets	2	6 423	11 354	17 067	20 000	25 000	25 000	10 000	14 192	21 000	21 000
	Roads Infrastructure		-	-	-	-	-	-	-	-	-	-
	Electrical Infrastructure		6 423	11 354	17 067	20 000	25 000	25 000	10 000	14 192	21 000	21 000
	Water Supply Infrastructure		-	-	-	-	-	-	-	-	-	-
	Sewerage Infrastructure		-	-	-	-	-	-	-	-	-	-
	Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	-
	Rail Infrastructure		-	-	-	-	-	-	-	-	-	-
	Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-
	Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	-
	Infrastructure		6 423	11 354	17 067	20 000	25 000	25 000	10 000	14 192	21 000	21 000
	Community Facilities		-	-	-	-	-	-	-	-	-	-
	Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-	-
	Community Assets		-	-	-	-	-	-	-	-	-	-
	Heritage Assets		-	-	-	-	-	-	-	-	-	-
	Revenue Generating		-	-	-	-	-	-	-	-	-	-
	Non-revenue Generating		-	-	-	-	-	-	-	-	-	-
	Investment properties		-	-	-	-	-	-	-	-	-	-
	Operational Buildings		-	-	-	-	-	-	-	-	-	-
	Housing		-	-	-	-	-	-	-	-	-	-
	Other Assets		-	-	-	-	-	-	-	-	-	-
	Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	-
	Services		-	-	-	-	-	-	-	-	-	-
	Licences and Rights		-	-	-	-	-	-	-	-	-	-
	Intangible Assets		-	-	-	-	-	-	-	-	-	-
	Computer Equipment		-	-	-	-	-	-	-	-	-	-
	Furniture and Office Equipment		-	-	-	-	-	-	-	-	-	-
	Machinery and Equipment		-	-	-	-	-	-	-	-	-	-
	Transport Assets		-	-	-	-	-	-	-	-	-	-
	Land		-	-	-	-	-	-	1 315	1 375	1 436	-
	Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-
	Mature		-	-	-	-	-	-	-	-	-	-
	Immature		-	-	-	-	-	-	-	-	-	-
	Living Resources		-	-	-	-	-	-	-	-	-	-
	Total Available of Existing Assets	6	17 355	12 531	34 482	22 258	57 113	57 113	24 616	20 318	20 851	-
	Roads Infrastructure		-	-	-	-	-	-	-	-	-	-
	Electrical Infrastructure		17 355	12 531	34 482	22 258	57 093	57 093	22 400	18 418	18 437	-
	Water Supply Infrastructure		-	-	-	-	-	-	-	-	-	-
	Sewerage Infrastructure		-	-	-	-	-	-	-	-	-	-
	Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	-
	Rail Infrastructure		-	-	-	-	-	-	-	-	-	-
	Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-
	Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	-
	Infrastructure		17 355	12 531	34 482	22 258	57 093	57 093	22 001	18 628	19 197	-
	Community Facilities		-	-	-	-	-	-	-	-	-	-
	Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-	-
	Community Assets		-	-	-	-	-	-	-	-	-	-
	Heritage Assets		-	-	-	-	-	-	-	-	-	-
	Revenue Generating		-	-	-	-	-	-	-	-	-	-
	Non-revenue Generating		-	-	-	-	-	-	-	-	-	-
	Investment properties		-	-	-	-	-	-	-	-	-	-
	Operational Buildings		-	-	-	-	-	-	-	-	-	-
	Housing		-	-	-	-	-	-	-	-	-	-
	Other Assets		-	-	-	-	-	-	-	-	-	-
	Biological or Cultivated Assets		-	-	-	-	-	-	20	20	20	-
	Services		-	-	-	-	-	-	-	-	-	-
	Licences and Rights		-	-	-	-	-	-	-	-	-	-
	Intangible Assets		-	-	-	-	-	-	-	-	-	-
	Computer Equipment		-	-	-	-	-	-	-	-	-	-
	Furniture and Office Equipment		-	-	-	-	-	-	-	-	-	-
	Machinery and Equipment		-	-	-	-	-	-	-	-	-	-
	Transport Assets		-	-	-	-	-	-	-	-	-	-
	Land		-	-	-	-	-	-	1 315	1 375	1 436	-
	Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-
	Mature		-	-	-	-	-	-	-	-	-	-
	Immature		-	-	-	-	-	-	-	-	-	-
	Living Resources		-	-	-	-	-	-	-	-	-	-
	Total Available of Existing Assets	4	25 900	25 368	51 549	42 258	82 481	82 481	36 361	37 229	44 890	-
	Roads Infrastructure		-	-	-	-	-	-	-	-	-	-
	Electrical Infrastructure		23 774	23 885	51 540	42 258	82 093	82 093	32 601	32 402	39 760	-
	Water Supply Infrastructure		-	-	-	-	-	-	-	-	-	-
	Sewerage Infrastructure		-	-	-	-	-	-	-	-	-	-
	Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	-
	Rail Infrastructure		-	-	-	-	-	-	-	-	-	-
	Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-
	Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	-
	Infrastructure		23 774	23 885	51 540	42 258	82 093	82 093	33 101	33 819	41 240	-
	Community Facilities		-	-	-	-	-	-	-	-	-	-
	Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-	-
	Community Assets		-	-	-	-	-	-	-	-	-	-
	Heritage Assets		-	-	-	-	-	-	-	-	-	-
	Revenue Generating		-	-	-	-	-	-	-	-	-	-
	Non-revenue Generating		-	-	-	-	-	-	-	-	-	-
	Investment properties		-	-	-	-	-	-	-	-	-	-
	Operational Buildings		-	-	-	-	-	-	-	-	-	-
	Housing		-	-	-	-	-	-	-	-	-	-
	Other Assets		-	-	-	-	-	-	-	-	-	-
	Biological or Cultivated Assets		-	-	-	-	-	-	20	20	20	-
	Services		-	-	-	-	-	-	-	-	-	-
	Licences and Rights		-	-	-	-	-	-	-	-	-	-
	Intangible Assets		-	-	-	-	-	-	-	-	-	-
	Computer Equipment		-	-	-	-	-	-	-	-	-	-
	Furniture and Office Equipment		-	-	-	-	-	-	-	-	-	-
	Machinery and Equipment		-	-	-	-	-	-	-	-	-	-
	Transport Assets		-	-	-	-	-	-	-	-	-	-
	Land		-	-	-	-	-	-	1 315	1 375	1 436	-
	Zoo's, Marine and Non-biological Animals		-	-	-	-	-					

1.10 Table A10-Basic Service Delivery Measurement

NC093 Magareng - Table A10 Basic service delivery measurement

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Household service targets	1									
Water:										
Piped water inside dwelling		-	-	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Energy:										
Electricity (at least min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min.service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Refuse:										
Removed at least once a week		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
Informal Settlements		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Formal Settlements (R'000)										
Water (6 kilolitres per indigent household per month)		435	54	233	2 561	2 561	2 561	2 674	2 797	2 920
Sanitation (free sanitation service to indigent households)		203	96	639	3 394	3 394	3 394	3 543	3 706	3 869
Electricity/other energy (50kwh per indigent household per month)		49	22	24	4 220	4 220	4 220	4 271	4 467	4 664
Refuse (removed once a week for indigent households)		170	109	464	2 036	2 036	2 036	2 126	2 224	2 321
Cost of Free Basic Services provided - Informal Fomal Settlements (R'000)										
Total cost of FBS provided	8	857	281	1 360	12 211	12 211	12 211	12 614	13 194	13 774
Highest level of free service provided per household										
Property rates (R value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)										
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		987	1 038	1 089	1 417	1 417	1 417	1 480	1 548	1 616
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates										
Housing - top structure subsidies										
Other										
Total revenue cost of subsidised services provided	6	987	1 038	1 089	1 417	1 417	1 417	1 480	1 548	1 616

Part 3 – Supporting Tables

3.1 Table SA1-Supporting detail to Budgeted Financial Performance.

NC093 Magareng - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
REVENUE ITEMS:											
Non-exchange revenue by source											
Exchange Revenue											
Total Property Rates	6	12 661	13 301	14 004	16 025	16 025	16 025	12 230	16 730	17 500	18 270
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		987	1 038	1 089	1 417	1 417	1 417	952	1 480	1 548	1 616
Net Property Rates		11 674	12 263	12 916	14 608	14 608	14 608	11 278	15 251	15 952	16 654
Exchange revenue service charges											
Service charges - Electricity											
Total Service charges - Electricity	6	15 234	13 929	14 623	22 857	22 857	22 857	15 099	23 863	24 961	26 059
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
Less Cost of Free Basis Services (50 kwh per indigent household per month)		49	22	24	4 220	4 220	4 220	5	4 271	4 467	4 664
Net Service charges - Electricity		15 185	13 907	14 600	18 637	18 637	18 637	15 094	19 592	20 494	21 395
Service charges - Water											
Total Service charges - Water	6	8 861	6 064	3 497	6 225	7 757	7 757	4 177	8 098	8 471	8 844
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		435	54	233	2 561	2 561	2 561	60	2 674	2 797	2 920
Net Service charges - Water		8 426	6 010	3 264	3 663	5 196	5 196	4 117	5 424	5 674	5 924
Service charges - Waste Water Management											
Total Service charges - Waste Water Management		7 772	8 137	8 698	14 757	12 757	12 757	7 669	13 318	13 931	14 544
Less Revenue Foregone (in excess of free sanitation service to indigent households)											
Less Cost of Free Basis Services (free sanitation service to indigent households)		203	96	639	3 394	3 394	3 394	94	3 543	3 706	3 869
Net Service charges - Waste Water Management		7 569	8 041	8 059	11 363	9 363	9 363	7 575	9 775	10 225	10 675
Service charges - Waste Management											
Total refuse removal revenue	6	5 836	4 618	6 514	9 081	9 081	9 081	5 720	9 481	9 917	10 353
Total landfill revenue											
Less Revenue Foregone (in excess of one removal a week to indigent households)											
Less Cost of Free Basis Services (removed once a week to indigent households)		170	109	464	2 036	2 036	2 036	99	2 126	2 224	2 321
Net Service charges - Waste Management		5 666	4 509	6 050	7 045	7 045	7 045	5 622	7 355	7 693	8 032
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	33 787	32 266	32 554	38 436	38 300	38 300	28 980	42 578	43 615	45 512
Pension and UIF Contributions		5 832	6 192	6 468	7 120	7 044	7 044	5 542	7 602	7 779	8 121
Medical Aid Contributions		2 281	2 374	2 319	2 752	2 634	2 634	2 172	2 951	3 087	3 222
Overtime		2 585	2 327	707	321	821	821	680	612	640	669
Performance Bonus		2 854	3 015	2 920	3 090	3 088	3 088	2 852	3 951	4 058	4 237
Motiv Vehicle Allowance		893	882	621	1 646	1 655	1 655	470	1 026	1 073	1 120
Cellphone Allowance		295	74	65	136	199	199	127	192	201	210
Housing Allowances		514	70	70	247	315	315	65	235	246	257
Other benefits and allowances		538	457	377	209	422	422	354	428	447	467
Payments in lieu of leave											
Long service awards											
Post-retirement benefit obligations	4	(100)									
Entertainment											
Scarcity		41	63	99	195	250	250	69	165	172	180
Acting and post related allowance		95	248	254	100	136	136	112	156	163	170
In kind benefits		194	638	657	100	100	100		100	105	109
sub-total	5	49 810	48 606	47 180	54 352	54 964	54 964	41 424	59 997	61 586	64 274
Less: Employee costs capitalised to PPE											
Total Employee related costs	1	49 810	48 606	47 180	54 352	54 964	54 964	41 424	59 997	61 586	64 274
Depreciation and amortisation											
Depreciation of Property, Plant & Equipment		25 974	23 541	17 003	23 541	23 541	23 541	19 617	23 541	24 623	25 700
Lease amortisation											
Capital asset impairment		700	247	1 420							
Total Depreciation and amortisation	1	26 674	23 788	18 423	23 541	23 541	23 541	19 617	23 541	24 623	25 700
Bulk purchases - electricity											
Electricity bulk purchases		22 499	23 257	26 694	25 000	22 740	22 740	12 908	25 000	26 150	27 301
Total bulk purchases	1	22 499	23 257	26 694	25 000	22 740	22 740	12 908	25 000	26 150	27 301
Contracted Services											
Outsourced Services		4 259	3 415	6 903	3 103	7 003	7 003	5 333	7 416	6 170	6 441
Consultants and Professional Services		171	164	539	760	719	719	437	947	962	1 005
Contractors		1 322	2 343	4 238	3 887	4 580	4 580	3 730	7 921	6 983	7 290
Total contracted services		5 752	5 922	11 680	7 750	12 302	12 302	9 500	16 283	14 115	14 736
Audit fees		1 444	4 049	2 710	2 000	2 000	2 000	1 609	2 000	2 092	2 184
Other Operational Costs		7 333	8 777	16 344	13 824	18 694	18 694	16 246	17 810	17 259	18 019
Total Operational Costs	1	8 776	12 826	19 054	15 824	20 694	20 694	17 855	19 810	19 351	20 203
Repairs and Maintenance by Expenditure Item											
Employee related costs	8										
Inventory Consumed (Project Maintenance)		6 373	4 422	2 719	6 042	5 082	5 082	1 824	4 500	2 092	2 184
Contracted Services		397		2	70	70	70		3 150	3 085	3 221
Operational Costs											
Total Repairs and Maintenance Expenditure	9	6 770	4 422	2 722	6 112	5 152	5 152	1 824	7 650	5 177	5 405
Inventory Consumed											
Inventory Consumed - Water					2 400	2 400	2 400	203	2 500	2 615	2 730
Inventory Consumed - Other					10 933	10 618	10 618		11 950	9 369	9 812
Total Inventory Consumed & Other Material					13 333	13 018	13 018	203	14 050	11 984	12 542

3.2 Table SA2-Matrix Financial Performance Budget (revenue source/expenditure type and dept);

NC093 Magareng - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 01 - Executive & Council	Vote 02 - Office Of The Municipal Manager	Vote 03 - Corporate Services	Vote 04 - Financial Services	Vote 05 - Municipal Infrastructure	Vote 06 - Community Services	Vote 07 - Public Safety & Transport	Vote 08 - Sports, Arts, Parks, Culture	Vote 09 - Planning & Development	Vote 10 - Hunan Settlements	Vote 11 - I dp, Pms Department	Vote 12 - Spatial Development, Planning & Traditional	Vote 13 - Electricity Department	Vote 14 -	Vote 15 - Other	Total
R thousand	1																
Revenue																	
Exchange Revenue																	
Service charges - Electricity						19 592											19 592
Service charges - Water						5 424											5 424
Service charges - Waste Water Management						9 775											9 775
Service charges - Waste Management							7 355										7 355
Sale of Goods and Rendering of Services					991	136	104										1 232
Agency services																	
Interest																	
Interest earned from Receivables					558	19 932	4 972										25 462
Interest earned from Current and Non Current Assets					46												46
Dividends																	
Rent on Land					38												38
Rental from Fixed Assets					3		324										327
Licence and permits																	
Special rating levies																	
Operational Revenue							732										732
Non-Exchange Revenue																	
Property rates					15 251												15 251
Surcharges and Taxes																	
Fines, penalties and forfeits							612										612
Licences or permits																	
Transfer and subsidies - Operational	67 612				5 500	2 500	1 250										76 862
Interest					7 781												7 781
Fuel Levy																	
Operational Revenue																	
Gains on disposal of Assets																	
Other Gains																	
Discontinued Operations																	
Total Revenue (excluding capital transfers and contribut		67 612	-	-	30 167	57 360	15 350	-	-	-	-	-	-	-	-	-	170 489
Expenditure																	
Employee related costs		2 637	2 270	9 106	13 195	17 120	11 326			4 344							59 997
Remuneration of councillors		5 270															5 270
Bulk purchases - electricity						25 000											25 000
Inventory consumed					10 550	3 500											14 050
Debt impairment					9 865	17 518	4 500										31 883
Depreciation and amortisation				1 542		19 830	136			2 032							23 541
Interest					600												600
Contracted services	1 549		20	4 490	6 400	3 110	565			150							16 283
Transfers and subsidies																	
Irrecoverable debts written off																	
Operational costs	2 951		188	2 255	10 985	1 851	1 251			331							19 810
Losses on disposal of Assets																	
Other Losses						604											604
Total Expenditure		12 407	2 478	17 393	51 594	88 532	17 778	-	-	6 857	-	-	-	-	-	-	197 039
Surplus/(Deficit)		55 205	(2 478)	(17 393)	(21 427)	(31 172)	(2 428)	-	-	(6 857)	-	-	-	-	-	-	(26 549)
Transfers and subsidies - capital (monetary allocations)						32 601											32 601
Transfers and subsidies - capital (in-kind)																	
Surplus/(Deficit) after capital transfers & contributions		55 205	(2 478)	(17 393)	(21 427)	1 429	(2 428)	-	-	(6 857)	-	-	-	-	-	-	6 052

3.3 Table SA3- Supporting Detail to Budgeted Financial Position;

NC093 Magareng - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'												
R thousand	Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework			
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Expenditure Framework Budget Year +1 2026/27	Revenue & Expenditure Framework Budget Year +2 2027/28
ASSETS												
Trade and other receivables from exchange												
	Electricity		47 385	44 665	43 189	64 194	64 139	64 139	46 551	63 843	66 779	69 718
	Water		90 694	101 097	110 361	96 745	96 602	96 602	119 525	104 342	109 142	113 944
	Waste		57 929	66 052	75 211	64 981	64 933	64 933	64 869	66 094	69 134	72 176
	Waste Water		73 505	85 905	100 925	87 642	88 665	88 665	115 249	88 278	92 338	96 401
	Other trade receivables from exchange transac		2 532	2 648	2 373	1 968	1 967	1 967	2 292	1 556	1 628	1 700
	Gross: Trade and other receivables from exc		271 606	299 367	332 059	315 530	316 306	316 306	367 487	324 113	339 022	353 939
	Less: Impairment for debt		(263 742)	(276 908)	(303 057)	(283 354)	(251 379)	(251 379)	(380 487)	(303 851)	(317 828)	(331 812)
	Impairment for Electricity		(41 241)	(26 943)	(73 464)	(43 342)	(11 368)	(11 368)	(77 520)	(31 810)	(33 274)	(34 738)
	Impairment for Water		(89 982)	(97 641)	(109 264)	(96 878)	(96 878)	(96 878)	(113 484)	(102 705)	(107 429)	(112 156)
	Impairment for Waste		(57 686)	(64 064)	(74 682)	(57 686)	(57 686)	(57 686)	(79 279)	(64 064)	(67 011)	(69 959)
	Impairment for Waste Water		(72 783)	(85 256)	(100 291)	(79 353)	(79 353)	(79 353)	(106 614)	(92 843)	(97 114)	(101 387)
	Impairment for other trade receivables from exc		(2 051)	(2 004)	4 645	(6 095)	(6 095)	(6 095)	(3 590)	(12 429)	(13 001)	(13 573)
	Total net Trade and other receivables from E		7 863	23 459	(20 998)	32 176	64 926	64 926	(13 000)	20 262	21 194	22 127
Receivables from non-exchange transaction												
	Property rates		71 199	81 044	90 690	82 374	82 175	82 175	102 509	78 015	81 604	85 105
	Less: Impairment of Property rates		(66 097)	(72 092)	(88 813)	(66 097)	(66 097)	(66 097)	(88 813)	(67 831)	(70 952)	(74 074)
	Net Property rates		5 102	8 952	1 878	16 277	16 078	16 078	13 697	10 184	10 652	11 121
	Other receivables from non-exchange transac		-	-	-	-	-	-	-	4 515	4 723	4 930
	Impairment for other receivables from non-exch		-	-	-	-	-	-	-	-	-	-
	Net other receivables from non-exchange tr		-	-	-	-	-	-	-	4 515	4 723	4 930
	Total net Receivables from non-exchange tr		5 102	8 952	1 878	16 277	16 078	16 078	13 697	14 699	15 375	16 052
Inventory												
Water												
	Opening Balance		48	48	0	5	5	5	5	(1 152)	(1 152)	(1 152)
	System Input Volume		-	(48)	5	2 400	2 400	2 400	-	2 500	2 615	2 730
	Water Treatment Works		-	(48)	-	-	-	-	-	-	-	-
	Bulk Purchases		-	-	5	2 400	2 400	2 400	-	2 500	2 615	2 730
	Natural Sources		-	-	-	-	-	-	-	-	-	-
	Authorised Consumption	6	-	-	-	(2 400)	(2 400)	(2 400)	(203)	(2 500)	(2 615)	(2 730)
	Billed Authorised Consumption		-	-	-	(2 400)	(2 400)	(2 400)	(203)	(2 500)	(2 615)	(2 730)
	Billed Metered Consumption		-	-	-	(2 400)	-	-	(203)	(2 500)	(2 615)	(2 730)
	Free Basic Water		-	-	-	-	-	-	-	-	-	-
	Subsidised Water		-	-	-	-	-	-	-	-	-	-
	Revenue Water		-	-	-	(2 400)	-	-	(203)	(2 500)	(2 615)	(2 730)
	Billed Unmetered Consumption		-	-	-	-	(2 400)	(2 400)	-	-	-	-
	Free Basic Water		-	-	-	-	-	-	-	-	-	-
	Subsidised Water		-	-	-	-	-	-	-	-	-	-
	Revenue Water		-	-	-	-	(2 400)	(2 400)	-	-	-	-
	Unbilled Authorised Consumption		-	-	-	-	-	-	-	-	-	-
	Unbilled Metered Consumption		-	-	-	-	-	-	-	-	-	-
	Unbilled Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
	Water Losses		-	-	-	(1 157)	(1 157)	(1 157)	-	-	-	-
	Apparent losses		-	-	-	(579)	(579)	(579)	-	604	632	660
	Unauthorised Consumption		-	-	-	(579)	(579)	(579)	-	604	632	660
	Customer Meter Inaccuracies		-	-	-	-	-	-	-	-	-	-
	Real losses		-	-	-	(579)	(579)	(579)	-	(604)	(632)	(660)
	Leakage on Transmission and Distribution Mains		-	-	-	-	-	-	-	-	-	-
	Leakage and Overflows at Storage Tanks/Reservoirs		-	-	-	-	-	-	-	-	-	-
	Leakage on Service Connections up to the point of Customer Meter		-	-	-	-	-	-	-	-	-	-
	Data Transfer and Management Errors		-	-	-	-	-	-	-	-	-	-
	Unavoidable Annual Real Losses		-	-	-	(579)	(579)	(579)	-	(604)	(632)	(660)
	Non-revenue Water		-	-	-	(1 157)	(1 157)	(1 157)	-	-	-	-
	Correction of Prior period errors		-	-	-	-	-	-	-	-	-	-
	Closing Balance Water		48	0	5	(1 152)	(1 152)	(1 152)	(198)	(1 152)	(1 152)	(1 152)
	Opening Balance		116	116	116	116	116	116	116	116	116	116
	Acquisitions		-	-	-	10 933	10 618	10 618	-	10 550	8 323	8 687
	Issues	7	-	-	-	(10 933)	(10 618)	(10 618)	-	(10 550)	(8 323)	(8 687)
	Adjustments	8	-	-	-	-	-	-	-	-	-	-
	Write-offs	9	-	-	-	-	-	-	-	-	-	-
	Correction of Prior period errors		-	-	-	-	-	-	-	-	-	-
	Closing balance - Consumables Standard Rated		116	116	116	116	116	116	116	116	116	116
Zero Rated												
	Closing Balance - Land		-	-	-	-	-	-	-	-	-	-
	Closing Balance - Inventory & Consumables		164	116	121	(1 036)	(1 036)	(1 036)	(82)	(1 036)	(1 036)	(1 036)
Property, plant and equipment (PPE)												
	PPE at cost/valuation (excl. finance leases)		574 196	755 743	779 422	616 454	639 813	639 813	827 443	825 955	863 144	907 055
	Leases recognised as PPE		-	-	-	-	-	-	-	285	288	311
	Less: Accumulated depreciation	3	(221 966)	(327 225)	(323 763)	(244 910)	(244 910)	(244 910)	(343 380)	(336 207)	(352 380)	(367 296)
	Total Property, plant and equipment (PPE)	2	352 230	428 519	455 660	371 544	394 903	394 903	484 063	490 033	511 062	540 070

3.4 Table SA4-Reconciliation of IDP Strategic Objective and Budget (revenue);

NC093 Magareng - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand												
Allocations to Other Priorities				-	-	-	450	-	-	-	-	-
KPA 5 - GOOD GOVERNANCE & COMMUNITY PARTICIPATION				1 533	1 844	1 982	2 206	14 136	14 136	15 350	14 748	15 397
NATIONAL OUTCOME5				43 077	42 515	58 151	67 044	54 911	54 911	57 360	57 855	59 909
NATIONAL OUTCOME2				26 210	30 323	30 213	25 513	26 320	26 320	30 167	28 802	30 037
NATIONAL OUTCOME1				54 507	59 447	65 973	66 243	66 691	66 691	67 612	67 668	70 720
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	125 327	134 129	156 319	161 455	162 058	162 058	170 489	169 073	176 063

3.5 Table SA5-Reconciliation of IDP Strategic Objective and Budget (expenditure);

NC093 Magareng - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Allocations to Other Priorities				-	-	-	2 371	-	-	-	-	-
KPA 5 - GOOD GOVERNANCE & COMMUNITY PARTICIPATION				9 717	14 468	8 784	11 266	13 094	13 094	18 878	19 746	20 615
NATIONAL OUTCOME5				66 622	87 116	129 300	80 010	90 906	90 906	93 982	95 480	99 675
NATIONAL OUTCOME4				5 312	6 986	6 926	6 213	6 227	6 227	6 857	7 173	7 488
NATIONAL OUTCOME2				74 326	29 007	33 854	33 945	41 516	41 516	43 144	42 376	44 216
NATIONAL OUTCOME1				25 334	28 151	28 822	31 103	34 740	34 740	34 177	34 359	35 871
Allocations to other priorities												
Total Expenditure			1	181 310	165 728	207 686	164 908	186 482	186 482	197 039	199 133	207 865

3.6 Table SA6-Reconciliation of IDP Strategic Objective and Budget (capital);

NC093 Magareng - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand												
KPA 5 - GOOD GOVERNANCE & COMMUNITY PARTICIPATION				-	-	-	-	20	20	1 450	1 517	1 583
NATIONAL OUTCOME5				25 639	25 368	51 549	42 258	82 093	82 093	33 101	33 819	41 240
NATIONAL OUTCOME2				-	-	-	-	-	-	-	-	-
NATIONAL OUTCOME1				261	-	-	-	368	368	1 810	1 893	1 977
Allocations to other priorities			3									
Total Capital Expenditure			1	25 900	25 368	51 549	42 258	82 481	82 481	36 361	37 229	44 800

3.7 Table SA8-Performance Indicators and Benchmarks

NC093 Magareng - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	3.5%	4.8%	1.0%	1.0%	0.6%	0.6%	0.1%	0.3%	0.3%	0.3%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	4.4%	5.4%	1.3%	1.0%	0.7%	0.7%	0.1%	0.4%	0.4%	0.4%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	0.2	0.3	0.2	0.4	0.4	0.4	0.2	0.1	0.1	0.1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.2	0.3	0.2	0.4	0.4	0.4	0.2	0.1	0.1	0.1
Liquidity Ratio	Monetary Assets/Current Liabilities	0.0	0.1	(0.1)	0.3	0.2	0.2	(0.0)	(0.1)	(0.1)	(0.1)
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	0.0%	149.0%	117.1%	162.8%	70.7%	70.2%	70.2%	64.0%	79.2%	79.2%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		149.0%	117.1%	162.8%	70.7%	70.2%	70.2%	64.0%	79.2%	79.2%	79.2%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	67.0%	69.6%	60.3%	54.8%	52.1%	52.1%	77.4%	52.3%	55.1%	55.3%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))										
Creditors to Cash and Investments		11091.1%	-1840.1%	1501.3%	127.4%	378.9%	378.9%	728.2%	-2160.0%	-1315.1%	-799.7%
Other Indicators											
	Total Volume Losses (kW) technical	0	0	0	0	0	0	0	0	0	0
	Total Volume Losses (kW) non technical	0	0	0	0	0	0	0	0	0	0
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)	-	-	-	-	-	-	-	-	-	-
	% Volume (units purchased and generated less units sold)/units purchased and generated										
	Bulk Purchase	-	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Water Volumes :System input	Water treatment works	-	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Natural sources	-	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Total Volume Losses (kℓ)	-	-	-	-	-	-	-	-	-	-
	Total Cost of Losses (Rand '000)	0	0	0	0	0	0	0	0	0	0
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
		-	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	39.7%	36.2%	30.2%	33.7%	33.9%	33.9%	30.6%	35.2%	37.1%	37.2%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	43.1%	39.7%	33.5%	37.1%	37.2%	37.2%	48.3%	38.3%	40.4%	40.5%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	5.4%	3.3%	1.7%	3.8%	3.2%	3.2%	5.7%	4.5%	3.1%	3.1%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	25.6%	23.4%	13.0%	15.7%	15.4%	15.4%	14.6%	14.2%	14.9%	15.0%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	(391.9)	374.1	(489.1)	1 375.5	1 380.6	475.0	6.7	8.0	7.6	7.9
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	160.5%	207.4%	213.3%	155.9%	146.4%	146.4%	239.6%	148.1%	148.2%	148.3%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.3	(1.5)	1.5	23.0	10.0	6.8	2.7	(0.9)	-	-

3.8 Table SA10-Funding Measurement;

NC093 Magareng Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	2 329	(15 469)	18 194	272 537	85 955	85 955	34 341	(12 354)	(21 329)	(36 619)
Cash + investments at the yr end less applications - R'000	18(1)b	2	(238 662)	(261 611)	(245 878)	(172 304)	(276 775)	(276 775)	(291 170)	(292 459)	(306 681)	(323 702)
Cash year end/monthly employee/supplier payments	18(1)b	3	0.3	(1.5)	1.5	23.0	10.0	6.8	2.7	(0.9)	-	-
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(4 556)	10 841	14 423	38 805	57 668	57 668	1 687	7 052	3 525	10 202
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(13.8%)	(5.7%)	17.2%	(6.8%)	(6.0%)	(26.4%)	(1.4%)	(1.4%)	(1.6%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	93.4%	6.8%	33.7%	199.5%	36.0%	36.0%	59.2%	64.2%	68.4%	59.2%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	30.8%	58.1%	58.1%	62.8%	55.5%	55.5%	55.5%
Capital payments % of capital expenditure	18(1)c,19	8	100.0%	64.7%	100.0%	100.0%	100.0%	100.0%	101.3%	99.2%	99.2%	99.3%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	150.0%	(159.0%)	(353.4%)	67.2%	0.0%	(99.1%)	4918.3%	4.6%	4.4%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	809.1%	0.0%	0.0%	(89.0%)	809.1%	100.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.8%	0.9%	0.5%	1.6%	1.2%	1.2%	1.4%	0.9%	0.9%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	24.8%	44.8%	33.1%	47.3%	30.3%	30.3%	0.0%	27.5%	38.1%	46.9%

NC093 Magareng Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
High Level Outcome of Funding Compliance												
Total Operating Revenue			125 327	134 129	156 319	161 455	162 058	162 058	135 173	170 489	168 602	176 063
Total Operating Expenditure			158 612	149 084	197 080	164 908	186 482	186 482	133 486	197 039	197 931	206 642
Surplus/(Deficit) Budgeted Operating Statement			(33 286)	(14 955)	(40 762)	(3 453)	(24 425)	(24 425)	1 687	(26 549)	(29 328)	(30 578)
Surplus/(Deficit) Considering Reserves and Cash Backing			(238 662)	(261 611)	(245 878)	(172 304)	(276 775)	(276 775)	(291 170)	(293 038)	(303 426)	(322 466)
MTREF Funded (1) / Unfunded (0)		15	0	0	0	0	0	0	0	0	0	0
MTREF Funded ✓ / Unfunded ✗		15	✗	✗	✗	✗	✗	✗	✗	✗	✗	✗

The municipal Medium Term Revenue and Expenditure Framework for 2025/2026 , 2026/2027 and 2027/2028 is unfunded, however a funding plan will be tabled with MTREF which will out the measures the municipality will take to improves its revenue collection.

3.9 Table SA18-Transfers and Grants Receipts;

NC093 Magareng - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		57 161	65 086	68 798	69 243	69 243	69 243	70 612	70 668	73 820
Local Government Equitable Share		51 086	57 991	59 941	65 001	65 001	65 001	66 283	67 668	70 720
Expanded Public Works Programme Integrated Gra		1 121	1 073	712	1 242	1 242	1 242	1 329	-	-
Local Government Financial Management Grant		2 850	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 100
Municipal Disaster Relief Grant		2 104	3 021	5 145	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	1 500	-	-
Capacity Building and Other Grants		-	-	-	-	-	-	1 500	-	-
District Municipality:		4 603	3 650	6 071	2 500	2 948	2 948	3 500	-	-
<i>Specify (Add grant description)</i>		4 603	3 650	6 071	2 500	2 948	2 948	3 500	-	-
Other grant providers:		1 100	767	1 180	1 199	1 199	1 199	1 250	-	-
<i>Education Training and Development Practices SETA</i>		-	-	-	-	-	-	-	-	-
<i>National Library South Africa</i>		1 100	767	1 180	-	-	-	-	-	-
<i>Northern Cape Arts and Cultural</i>		-	-	-	1 199	1 199	1 199	1 250	-	-
<i>Post Retirement Benefit</i>		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	62 864	69 502	76 049	72 942	73 390	73 390	76 862	70 668	73 820
Capital Transfers and Grants										
National Government:		25 034	24 071	50 290	42 258	80 093	80 093	32 601	33 434	35 691
Integrated National Electrification Programme Grant		-	-	-	-	-	-	-	894	934
Municipal Disaster Relief Grant		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		8 175	16 962	18 764	22 258	22 258	22 258	12 641	13 348	13 757
Regional Bulk Infrastructure Grant		12 860	-	12 011	-	32 835	32 835	9 960	5 000	-
Water Services Infrastructure Grant		4 000	7 109	19 515	20 000	25 000	25 000	10 000	14 192	21 000
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		3 696	1 725	4 894	-	2 000	2 000	-	-	-
<i>Specify (Add grant description)</i>		3 696	1 725	4 894	-	2 000	2 000	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	28 730	25 796	55 184	42 258	82 093	82 093	32 601	33 434	35 691
TOTAL RECEIPTS OF TRANSFERS & GRANTS		91 594	95 298	131 233	115 200	155 482	155 482	109 463	104 102	109 511

3.10 Table SA19-Expenditure on Transfers and Grants Programme;

NC093 Magareng - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
EXPENDITURE:										
Operating expenditure of Transfers and Grants										
National Government:		89 164	39 342	39 403	36 117	39 412	39 412	50 956	51 771	54 025
Local Government Equitable Share		83 321	31 387	34 989	31 875	35 170	35 170	46 627	48 771	50 917
Expanded Public Works Programme Integrated Grant		1 102	1 261	1 730	1 242	1 242	1 242	1 329	-	-
Local Government Financial Management Grant		3 328	6 695	2 684	3 000	3 000	3 000	3 000	3 000	3 108
Municipal Disaster Relief Grant		1 412	-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	1 500	-	-
Capacity Building and Other Grants		-	-	-	-	-	-	1 500	-	-
District Municipality:		4 078	1 210	890	2 500	2 498	2 498	3 500	-	-
Specify (Add grant description)		4 078	1 210	890	2 500	2 498	2 498	3 500	-	-
Other grant providers:		1 942	858	1 253	1 228	1 199	1 199	1 250	-	-
Education Training and Development Practices SETA		-	-	-	-	-	-	-	-	-
National Library South Africa		1 942	858	1 253	-	-	-	-	-	-
Northern Cape Arts and Cultural		-	-	-	1 228	1 199	1 199	1 250	-	-
Total operating expenditure of Transfers and Grants:		95 184	41 411	41 545	39 845	43 109	43 109	57 206	51 771	54 025
Capital expenditure of Transfers and Grants										
National Government:		16 039	23 885	36 794	42 258	80 093	80 093	32 601	33 296	35 474
Integrated National Electrification Programme Grant		-	-	-	-	-	-	-	894	934
Municipal Disaster Relief Grant		-	-	827	-	-	-	-	-	-
Municipal Infrastructure Grant		9 616	12 531	18 900	22 258	22 258	22 258	12 641	13 210	13 540
Regional Bulk Infrastructure Grant		-	-	-	-	32 835	32 835	9 960	5 000	-
Water Services Infrastructure Grant		6 423	11 354	17 067	20 000	25 000	25 000	10 000	14 192	21 000
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		1 180	-	-	-	2 000	2 000	-	-	-
Specify (Add grant description)		1 180	-	-	-	2 000	2 000	-	-	-
Other grant providers:		6 559	-	14 755	-	-	-	-	-	-
Pocket Money Households (Cash)		6 559	-	14 755	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		23 778	23 885	51 549	42 258	82 093	82 093	32 601	33 296	35 474
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		118 962	65 296	93 094	82 103	125 202	125 202	89 807	85 067	89 499

Please note that the municipality made provision for 3000 indigents which is subsidies from the municipality’s Equitable Share allocation for the 2025/2026 financial year. **The R46 626 622 million** is excluding the provision made for the indigents.

3.11 Table SA22-Summary Councillor and Staff Benefits;

NC093 Magareng - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages	1	3 004	3 173	3 574	3 843	3 778	3 778	3 563	3 727	3 891
Pension and UIF Contributions		278	448	477	555	505	505	535	559	584
Medical Aid Contributions		124	115	83	128	97	97	78	82	86
Motor Vehicle Allowance										
Cellphone Allowance		410	481	538	509	509	509	509	533	556
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		447	456	585	551	475	475	585	611	638
Sub Total - Councillors		4 263	4 673	5 257	5 587	5 365	5 365	5 270	5 513	5 755
% increase	4		9.6%	12.5%	6.3%	(4.0%)	-	(1.8%)	4.6%	4.4%
Senior Managers of the Municipality										
Basic Salaries and Wages	2	1 401	1 040	1 274	2 956	3 736	3 736	3 467	3 626	3 786
Pension and UIF Contributions		202	125	119	333	307	307	250	262	273
Medical Aid Contributions		87	69	50	126	146	146	136	142	148
Overtime										
Performance Bonus		85	67	59	245	260	260	264	276	288
Motor Vehicle Allowance	3	828	820	666	1 590	1 655	1 655	1 026	1 073	1 120
Cellphone Allowance	3	165	-	9	27	45	45	54	56	59
Housing Allowances	3	124	-	-	164	246	246	154	162	169
Other benefits and allowances	3	0	0	0	1	1	1	0	0	0
Payments in lieu of leave										
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations										
Entertainment	6									
Scarcity		41	63	99	195	250	250	165	172	180
Acting and post related allowance		-	-	-	-	106	106	106	111	116
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		2 933	2 185	2 276	5 635	6 750	6 750	5 622	5 881	6 139
% increase	4		(25.5%)	4.2%	147.6%	19.8%	-	(16.7%)	4.6%	4.4%
Other Municipal Staff										
Basic Salaries and Wages		32 386	31 226	31 280	35 480	34 564	34 564	39 111	39 989	41 726
Pension and UIF Contributions		5 631	6 067	6 349	6 787	6 737	6 737	7 352	7 517	7 848
Medical Aid Contributions		2 194	2 305	2 269	2 627	2 488	2 488	2 815	2 944	3 074
Overtime		2 585	2 327	707	321	821	821	612	640	669
Performance Bonus		2 769	2 948	2 861	2 846	2 828	2 828	3 688	3 782	3 949
Motor Vehicle Allowance	3	65	62	25	56	-	-	-	-	-
Cellphone Allowance	3	130	74	56	109	154	154	138	144	151
Housing Allowances	3	389	70	70	83	69	69	81	85	88
Other benefits and allowances	3	538	456	377	208	422	422	428	447	466
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations										
Entertainment	6	(100)	-	-	-	-	-	-	-	-
Scarcity										
Acting and post related allowance		95	248	254	100	30	30	50	52	55
In kind benefits		194	638	657	100	100	100	100	105	109
Sub Total - Other Municipal Staff		46 877	46 422	44 904	48 716	48 214	48 214	54 375	55 705	58 134
% increase	4		(1.0%)	(3.3%)	8.5%	(1.0%)	-	12.8%	2.4%	4.4%
Total Parent Municipality		54 073	53 279	52 437	59 939	60 329	60 329	65 267	67 098	70 029

3.12 Table SA25-Budgeted monthly Revenue and Expenditure.

NC093 Magareng - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		1 708	1 708	1 708	1 708	1 708	1 708	1 708	1 708	1 708	1 708	1 708	807	19 592	20 494	21 395
Service charges - Water		473	473	473	473	473	473	473	473	473	473	473	223	5 424	5 674	5 924
Service charges - Waste Water Management		852	852	852	852	852	852	852	852	852	852	852	402	9 775	10 225	10 675
Service charges - Waste Management		641	641	641	641	641	641	641	641	641	641	641	303	7 355	7 693	8 032
Sale of Goods and Rendering of Services		107	107	107	107	107	107	107	107	107	107	107	51	1 232	1 288	1 345
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		2 219	2 219	2 219	2 219	2 219	2 219	2 219	2 219	2 219	2 219	1 048	25 462	26 633	27 805	
Interest earned from Current and Non Current Assets		4	4	4	4	4	4	4	4	4	4	2	46	48	50	
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		3	3	3	3	3	3	3	3	3	3	2	38	39	41	
Rental from Fixed Assets		29	29	29	29	29	29	29	29	29	29	13	327	342	357	
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		64	64	64	64	64	64	64	64	64	64	30	732	766	800	
Non-Exchange Revenue																
Property rates		1 329	1 329	1 329	1 329	1 329	1 329	1 329	1 329	1 329	1 329	628	15 251	15 952	16 654	
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		53	53	53	53	53	53	53	53	53	53	25	612	640	668	
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		5 889	5 889	5 889	5 889	5 889	5 889	5 889	5 889	5 889	5 889	12 083	76 862	70 668	73 820	
Interest		678	678	678	678	678	678	678	678	678	678	320	7 781	8 139	8 498	
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and cont		14 050	14 050	14 050	14 050	14 050	14 050	14 050	14 050	14 050	14 050	15 938	170 489	168 602	176 063	
Expenditure																
Employee related costs		5 132	5 132	5 132	5 132	5 132	5 132	5 132	5 132	5 132	5 132	3 543	59 997	61 586	64 274	
Remuneration of councillors		459	459	459	459	459	459	459	459	459	459	217	5 270	5 513	5 755	
Bulk purchases - electricity		2 179	2 179	2 179	2 179	2 179	2 179	2 179	2 179	2 179	2 179	1 029	25 000	26 150	27 301	
Inventory consumed		990	990	990	990	990	990	990	990	990	990	3 160	14 050	11 984	12 542	
Debt impairment		2 779	2 779	2 779	2 779	2 779	2 779	2 779	2 779	2 779	2 779	1 312	31 883	33 350	34 817	
Depreciation and amortisation		2 052	2 052	2 052	2 052	2 052	2 052	2 052	2 052	2 052	2 052	970	23 541	24 623	25 700	
Interest		52	52	52	52	52	52	52	52	52	52	25	600	628	655	
Contracted services		1 176	1 176	1 176	1 176	1 176	1 176	1 176	1 176	1 176	1 176	3 345	16 283	14 115	14 736	
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational costs		1 613	1 613	1 613	1 613	1 613	1 613	1 613	1 613	1 613	1 613	2 071	19 810	19 351	20 203	
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses		53	53	53	53	53	53	53	53	53	53	25	604	632	660	
Total Expenditure		16 486	16 486	16 486	16 486	16 486	16 486	16 486	16 486	16 486	16 486	15 696	197 039	197 931	206 642	
Surplus/(Deficit)		(2 435)	(2 435)	(2 435)	(2 435)	(2 435)	(2 435)	(2 435)	(2 435)	(2 435)	(2 435)	241	(26 549)	(29 328)	(30 578)	
Transfers and subsidies - capital (monetary allocations)		2 786	2 786	2 786	2 786	2 786	2 786	2 786	2 786	2 786	2 786	1 953	32 601	33 434	35 691	
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions		351	351	351	351	351	351	351	351	351	351	2 194	6 052	4 106	5 113	
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after income tax		351	351	351	351	351	351	351	351	351	351	2 194	6 052	4 106	5 113	
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) attributable to municipality		351	351	351	351	351	351	351	351	351	351	2 194	6 052	4 106	5 113	
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) for the year	1	351	351	351	351	351	351	351	351	351	351	2 194	6 052	4 106	5 113	

3.13 Table SA28-Budgeted monthly Capital Expenditure (municipal vote)

NC093 Magareng - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Multi-year expenditure to be appropriated	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 01 - Executive & Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Office OfThe Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	1 210	1 210	1 266	1 321
Vote 04 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Municipal Infrastructure		-	-	-	-	-	-	-	-	-	-	100	100	100	105	109
Vote 06 - Community Services		-	-	-	-	-	-	-	-	-	-	450	450	450	471	491
Vote 07 - Public Safety & Transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 08 - Sports, Arts, Parks, Culture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 - Planning & Development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Hunan Settlements		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Idp, Pms Department		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Spatial Development, Planning & Traditional Affairs		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Electricity Department		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	1 760	1 760	1 841	1 922
Single-year expenditure to be appropriated		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 01 - Executive & Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Office OfThe Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		52	52	52	52	52	52	52	52	52	52	52	25	600	628	655
Vote 04 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Municipal Infrastructure		2 810	2 810	2 810	2 810	2 810	2 810	2 810	2 810	2 810	2 810	2 096	33 001	33 714	41 131	
Vote 06 - Community Services		87	87	87	87	87	87	87	87	87	87	41	1 000	1 046	1 092	
Vote 07 - Public Safety & Transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 08 - Sports, Arts, Parks, Culture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 - Planning & Development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Hunan Settlements		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Idp, Pms Department		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Spatial Development, Planning & Traditional Affairs		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Electricity Department		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	2 949	2 949	2 949	2 949	2 949	2 949	2 949	2 949	2 949	2 949	2 162	34 601	35 388	42 878	
Total Capital Expenditure	2	2 949	2 949	2 949	2 949	2 949	2 949	2 949	2 949	2 949	2 949	3 922	36 361	37 229	44 800	

3.14 Table SA30-Budgeted monthly Cash Flow;

NC093 Magareng - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand															
Cash Receipts By Source															
Property rates	-	-	-	-	-	-	-	-	-	-	-	9 150	9 150	9 571	9 992
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	11 675	11 675	12 212	12 749
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	3 255	3 255	3 404	3 554
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	5 865	5 865	6 135	6 405
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	4 413	4 413	4 616	4 819
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-	-	-	321	321	336	351
Interest earned - external investments	-	-	-	-	-	-	-	-	-	-	-	373	373	390	407
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	19 946	19 946	20 864	21 782
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	-	-	-	-	-	-	-	-	-	-	-	76 862	76 862	70 668	73 820
Other revenue	-	-	-	-	-	-	-	-	-	-	-	2 544	2 544	12 081	11 784
Cash Receipts by Source	-	-	-	-	-	-	-	-	-	-	-	134 404	134 404	140 277	145 663
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-	-	-	-	-	32 601	32 601	33 434	35 691
Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Deparm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatns, Higher Educ Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	23	23	24	25
VAT Control (receipts)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	-	-	-	-	-	-	-	-	-	-	-	167 028	167 028	173 735	181 379
Cash Payments by Type															
Employee related costs	-	-	-	-	-	-	-	-	-	-	-	59 997	59 997	62 757	65 518
Remuneration of councillors	-	-	-	-	-	-	-	-	-	-	-	5 270	5 270	5 513	5 755
Interest	-	-	-	-	-	-	-	-	-	-	-	600	600	628	655
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	25 000	25 000	26 150	27 301
Acquisitions - water & other inventory	-	-	-	-	-	-	-	-	-	-	-	3 500	3 500	3 661	3 822
Contracted services	-	-	-	-	-	-	-	-	-	-	-	16 283	16 283	14 115	14 736
Transfers and subsidies - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	-	-	-	-	-	-	-	-	-	-	-	20 623	20 623	20 210	21 099
Cash Payments by Type	-	-	-	-	-	-	-	-	-	-	-	131 274	131 274	133 032	138 886
Other Cash Flows/Payments by Type															
Capital assets	-	-	-	-	-	-	-	-	-	-	-	36 076	36 076	36 931	39 269
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	12 279	12 279	12 844	13 409
Total Cash Payments by Type	-	-	-	-	-	-	-	-	-	-	-	179 628	179 628	182 807	191 563
NET INCREASE/(DECREASE) IN CASH HELD															
Cash/cash equivalents at the month/year begin:	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	(11 496)
Cash/cash equivalents at the month/year end:	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	(11 496)	(11 496)	(20 568)	(30 752)

Part 4 - Municipal Manager's quality certificate.

MAGARENG



MUNICIPALITY

I Tumelo Thage....., Acting Municipal Manager of Magareng Local Municipality, hereby certify that the Final budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the Final budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name

Tumelo Thage

Municipal manager of Magareng Local Municipality

Signature

A handwritten signature in black ink, appearing to read 'Tumelo Thage', written over a horizontal line.

Date

29 May 2025